

**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549**

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2020

or

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from _____ to _____

Commission file number: 001-33388

CAI International, Inc.

(Exact name of registrant as specified in its charter)

Delaware

(State or other jurisdiction of incorporation or organization)

94-3109229

(I.R.S. Employer Identification No.)

Steuart Tower, 1 Market Plaza, Suite 2400

San Francisco, California

(Address of principal executive offices)

94105

(Zip Code)

415-788-0100

(Registrant's telephone number, including area code)

None

(Former name, former address and former fiscal year, if changed since last report)

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading symbols	Name of exchange on which registered
Common Stock, par value \$0.0001 per share	CAI	New York Stock Exchange
8.50% Series A Fixed-to-Floating Rate Cumulative Redeemable Perpetual Preferred Stock, par value \$0.0001 per share	CAI-PA	New York Stock Exchange
8.50% Series B Fixed-to-Floating Rate Cumulative Redeemable Perpetual Preferred Stock, par value \$0.0001 per share	CAI-PB	New York Stock Exchange

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer
Non-accelerated filer

Accelerated filer
Smaller reporting company
Emerging growth company

If an emerging growth company, indicate by check mark of the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Common Stock

Common Stock, \$0.0001 par value per share

October 31, 2020

17,742,443 shares

CAI INTERNATIONAL, INC.
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SPECIAL NOTE REGARDING FORWARD-LOOKING STATEMENTS

This Quarterly Report on Form 10-Q contains certain forward-looking statements, including, without limitation, statements concerning the conditions in our industry, our operations, our economic performance and financial condition, including, in particular, statements relating to our business, operations, growth strategy, service development efforts, our plans regarding our logistics business and the impact of the novel coronavirus (COVID-19) on our business, financial condition, liquidity and results of operations. The Private Securities Litigation Reform Act of 1995 provides a “safe harbor” for certain forward-looking statements so long as such information is identified as forward-looking and is accompanied by meaningful cautionary statements identifying important factors that could cause actual results to differ materially from those projected in the information. When used in this Quarterly Report on Form 10-Q, the words “may,” “might,” “should,” “estimate,” “project,” “plan,” “anticipate,” “expect,” “intend,” “outlook,” “believe” and other similar expressions are intended to identify forward-looking statements and information. You are cautioned not to place undue reliance on these forward-looking statements, which speak only as of their dates. These forward-looking statements are based on estimates and assumptions by our management that, although we believe to be reasonable, are inherently uncertain and subject to a number of risks and uncertainties. These risks and uncertainties include, without limitation, those in our Annual Report on Form 10-K for the year ended December 31, 2019 filed with the Securities and Exchange Commission (SEC) on March 5, 2020, this Quarterly Report on Form 10-Q and our other reports filed with the SEC. We undertake no obligation to publicly update or revise any forward-looking statement as a result of new information, future events or otherwise, except as otherwise required by law. Reference is also made to such risks and uncertainties detailed from time to time in our other filings with the SEC.

PART I — FINANCIAL INFORMATION

ITEM 1. FINANCIAL STATEMENTS

CAI INTERNATIONAL, INC.
CONSOLIDATED BALANCE SHEETS
(In thousands, except share information)
(UNAUDITED)

	September 30, 2020	December 31, 2019
Assets		
Current assets		
Cash	\$ 15,516	\$ 19,870
Current portion of restricted cash	316,915	-
Cash held by variable interest entities	26,784	26,594
Accounts receivable, net of allowance for doubtful accounts of \$418 and \$7,671 at September 30, 2020 and December 31, 2019, respectively	65,574	72,984
Current portion of net investment in finance leases	75,240	71,274
Prepaid expenses and other current assets	15,746	9,606
Assets held for sale	-	37,781
Total current assets	515,775	238,109
Restricted cash	23,232	26,775
Rental equipment, net of accumulated depreciation of \$676,330 and \$620,990 at September 30, 2020 and December 31, 2019, respectively	2,018,142	2,102,839
Net investment in finance leases	455,168	496,094
Financing receivable	51,384	30,693
Other non-current assets	5,493	7,255
Total assets (1)	\$ 3,069,194	\$ 2,901,765
Liabilities and Stockholders' Equity		
Current liabilities		
Accounts payable	\$ 3,868	\$ 4,534
Accrued expenses and other current liabilities	26,423	25,206
Unearned revenue	6,851	6,405
Current portion of debt	502,013	218,094
Rental equipment payable	89,634	25,137
Liabilities held for sale	-	8,752
Total current liabilities	628,789	288,128
Debt	1,706,170	1,880,122
Derivative instruments	1,820	-
Deferred income tax liability	29,626	35,376
Other non-current liabilities	3,759	4,899
Total liabilities (2)	2,370,164	2,208,525
Stockholders' equity		
Preferred stock, par value \$0.0001 per share; authorized 10,000,000		
8.50% Series A fixed-to-floating rate cumulative redeemable perpetual preferred stock, issued and outstanding 2,199,610 shares, at liquidation preference	54,990	54,990
8.50% Series B fixed-to-floating rate cumulative redeemable perpetual preferred stock, issued and outstanding 1,955,000 shares, at liquidation preference	48,875	48,875
Common stock, par value \$0.0001 per share; authorized 84,000,000 shares; issued and outstanding 17,742,443 and 17,479,127 shares at September 30, 2020 and December 31, 2019, respectively		
	2	2
Additional paid-in capital	106,990	102,709
Accumulated other comprehensive loss	(7,560)	(6,630)
Retained earnings	495,733	493,294
Total stockholders' equity	699,030	693,240
Total liabilities and stockholders' equity	\$ 3,069,194	\$ 2,901,765

- (1) Total assets at September 30, 2020 and December 31, 2019 include the following assets of certain variable interest entities (VIEs) that can only be used to settle the liabilities of those VIEs: Cash, \$26,784 and \$26,594; Net investment in finance leases, \$3,326 and \$4,790; and Rental equipment, net of accumulated depreciation, \$84,938, and \$101,907, respectively.
- (2) Total liabilities at September 30, 2020 and December 31, 2019 include the following VIE liabilities for which the VIE creditors do not have recourse to CAI International, Inc.: Current portion of debt, \$33,899 and \$26,931; Debt, \$74,602 and \$100,849, respectively.

See accompanying notes to unaudited consolidated financial statements.

CAI INTERNATIONAL, INC.
CONSOLIDATED STATEMENTS OF OPERATIONS
(In thousands, except per share data)
(UNAUDITED)

	<u>Three Months Ended September 30,</u>		<u>Nine Months Ended September 30,</u>	
	<u>2020</u>	<u>2019</u>	<u>2020</u>	<u>2019</u>
Revenue				
Container lease revenue	\$ 73,890	\$ 75,535	\$ 212,446	\$ 225,332
Rail lease revenue	5,162	5,871	17,247	20,214
Total revenue	<u>79,052</u>	<u>81,406</u>	<u>229,693</u>	<u>245,546</u>
Operating expenses				
Depreciation of rental equipment	30,428	28,030	86,322	89,629
Impairment of rental equipment	-	25,632	19,724	32,955
Storage, handling and other expenses	6,686	8,125	18,908	18,444
Gain on sale of rental equipment	(2,729)	(3,168)	(6,451)	(12,265)
Administrative expenses	6,388	9,278	21,441	26,501
Total operating expenses	<u>40,773</u>	<u>67,897</u>	<u>139,944</u>	<u>155,264</u>
Operating income	<u>38,279</u>	<u>13,509</u>	<u>89,749</u>	<u>90,282</u>
Other expenses				
Net interest expense	16,630	23,102	54,604	70,165
Write-off of debt issuance costs	3,641	-	3,641	-
Other (income) expense	(306)	380	(157)	537
Total other expenses	<u>19,965</u>	<u>23,482</u>	<u>58,088</u>	<u>70,702</u>
Income (loss) before income taxes	<u>18,314</u>	<u>(9,973)</u>	<u>31,661</u>	<u>19,580</u>
Income tax expense (benefit)	1,349	(4,830)	(594)	(2,098)
Income (loss) from continuing operations	<u>16,965</u>	<u>(5,143)</u>	<u>32,255</u>	<u>21,678</u>
Loss from discontinued operations, net of income taxes	<u>(1,522)</u>	<u>(636)</u>	<u>(18,768)</u>	<u>(3,389)</u>
Net income (loss)	<u>15,443</u>	<u>(5,779)</u>	<u>13,487</u>	<u>18,289</u>
Preferred stock dividends	2,207	2,207	6,621	6,621
Net income (loss) attributable to CAI common stockholders	<u>\$ 13,236</u>	<u>\$ (7,986)</u>	<u>\$ 6,866</u>	<u>\$ 11,668</u>
Amounts attributable to CAI common stockholders				
Net income (loss) from continuing operations	\$ 14,758	\$ (7,350)	\$ 25,634	\$ 15,057
Net loss from discontinued operations	(1,522)	(636)	(18,768)	(3,389)
Net income (loss) attributable to CAI common stockholders	<u>\$ 13,236</u>	<u>\$ (7,986)</u>	<u>\$ 6,866</u>	<u>\$ 11,668</u>
Net income (loss) per share attributable to CAI common stockholders				
Basic				
Continuing operations	\$ 0.84	\$ (0.42)	\$ 1.47	\$ 0.84
Discontinued operations	(0.09)	(0.04)	(1.08)	(0.19)
Total basic	<u>\$ 0.75</u>	<u>\$ (0.46)</u>	<u>\$ 0.39</u>	<u>\$ 0.65</u>
Diluted				
Continuing operations	\$ 0.83	\$ (0.42)	\$ 1.45	\$ 0.83
Discontinued operations	(0.08)	(0.04)	(1.06)	(0.19)
Total diluted	<u>\$ 0.75</u>	<u>\$ (0.46)</u>	<u>\$ 0.39</u>	<u>\$ 0.64</u>
Weighted average shares outstanding				
Basic	17,570	17,330	17,491	17,850
Diluted	17,706	17,330	17,664	18,122

See accompanying notes to unaudited consolidated financial statements.

CAI INTERNATIONAL, INC.
CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS)
(In thousands)
(UNAUDITED)

	<u>Three Months Ended September 30,</u>		<u>Nine Months Ended September 30,</u>	
	<u>2020</u>	<u>2019</u>	<u>2020</u>	<u>2019</u>
Net income (loss)	\$ 15,443	\$ (5,779)	\$ 13,487	\$ 18,289
Other comprehensive income (loss), before tax:				
Change in fair value of derivative instruments designated as cash flow hedges	(1,931)	-	(1,931)	-
Reclassification of realized loss on derivative instruments designated as cash flow hedges	111	-	111	-
Foreign currency translation adjustments	514	(256)	478	(332)
Comprehensive income (loss) before tax	14,137	(6,035)	12,145	17,957
Income tax benefit related to items of other comprehensive income (loss)	412	-	412	-
Comprehensive income (loss) before preferred stock dividends, net of tax	14,549	(6,035)	12,557	17,957
Dividends on preferred stock	(2,207)	(2,207)	(6,621)	(6,621)
Comprehensive income (loss) available to CAI common stockholders	<u>\$ 12,342</u>	<u>\$ (8,242)</u>	<u>\$ 5,936</u>	<u>\$ 11,336</u>

See accompanying notes to unaudited consolidated financial statements.

CAI INTERNATIONAL, INC.
CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY
(In thousands)
(UNAUDITED)

	Preferred Stock		Common Stock		Additional Paid-In Capital	Accumulated Other Comprehensive Loss	Retained Earnings	Total Equity
	Shares	Amount	Shares	Amount				
Balances as of December 31, 2019	4,155	\$ 103,865	17,479	\$ 2	\$ 102,709	\$ (6,630)	\$ 493,294	\$ 693,240
Net loss	-	-	-	-	-	-	(1,330)	(1,330)
Preferred stock dividends, \$0.53125/share	-	-	-	-	-	-	(2,207)	(2,207)
Foreign currency translation adjustments	-	-	-	-	-	(137)	-	(137)
Exercise of stock options	-	-	8	-	113	-	-	113
Stock-based compensation, net of taxes	-	-	19	-	468	-	-	468
Balances as of March 31, 2020	<u>4,155</u>	<u>\$ 103,865</u>	<u>17,506</u>	<u>\$ 2</u>	<u>\$ 103,290</u>	<u>\$ (6,767)</u>	<u>\$ 489,757</u>	<u>\$ 690,147</u>
Net loss	-	-	-	-	-	-	(626)	(626)
Preferred stock dividends, \$0.53125/share	-	-	-	-	-	-	(2,207)	(2,207)
Foreign currency translation adjustments	-	-	-	-	-	101	-	101
Exercise of stock options	-	-	3	-	-	-	-	-
Stock-based compensation, net of taxes	-	-	44	-	52	-	-	52
Balances as of June 30, 2020	<u>4,155</u>	<u>\$ 103,865</u>	<u>17,553</u>	<u>\$ 2</u>	<u>\$ 103,342</u>	<u>\$ (6,666)</u>	<u>\$ 486,924</u>	<u>\$ 687,467</u>
Net income	-	-	-	-	-	-	15,443	15,443
Common stock dividend declared, \$0.25/share	-	-	-	-	-	-	(4,427)	(4,427)
Preferred stock dividends, \$0.53125/share	-	-	-	-	-	-	(2,207)	(2,207)
Change in fair value of derivative instruments designated as cash flow hedges	-	-	-	-	-	(1,931)	-	(1,931)
Reclassification of realized loss on derivative instruments designated as cash flow hedges	-	-	-	-	-	111	-	111
Foreign currency translation adjustments	-	-	-	-	-	514	-	514
Income tax benefit related to items of other comprehensive income	-	-	-	-	-	412	-	412
Exercise of stock options	-	-	180	-	3,168	-	-	3,168
Stock-based compensation, net of taxes	-	-	9	-	480	-	-	480
Balances as of September 30, 2020	<u>4,155</u>	<u>\$ 103,865</u>	<u>17,742</u>	<u>\$ 2</u>	<u>\$ 106,990</u>	<u>\$ (7,560)</u>	<u>\$ 495,733</u>	<u>\$ 699,030</u>

CAI INTERNATIONAL, INC.
CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY (CONTINUED)
(In thousands)
(UNAUDITED)

	Preferred Stock		Common Stock		Additional Paid-In Capital	Accumulated Other Comprehensive Loss	Retained Earnings	Total Equity
	Shares	Amount	Shares	Amount				
Balances as of December 31, 2018	4,155	\$ 103,865	18,764	\$ 2	\$ 132,666	\$ (6,513)	\$ 471,112	\$ 701,132
Net income	-	-	-	-	-	-	18,574	18,574
Preferred stock dividends, \$0.53125/share	-	-	-	-	-	-	(2,207)	(2,207)
Foreign currency translation adjustments	-	-	-	-	-	(81)	-	(81)
Repurchase of common stock	-	-	(595)	-	(13,946)	-	-	(13,946)
Exercise of stock options	-	-	27	-	107	-	-	107
Stock-based compensation, net of taxes	-	-	12	-	730	-	-	730
Balances as of March 31, 2019	<u>4,155</u>	<u>\$ 103,865</u>	<u>18,208</u>	<u>\$ 2</u>	<u>\$ 119,557</u>	<u>\$ (6,594)</u>	<u>\$ 487,479</u>	<u>\$ 704,309</u>
Net income	-	-	-	-	-	-	5,494	5,494
Preferred stock dividends, \$0.53125/share	-	-	-	-	-	-	(2,207)	(2,207)
Foreign currency translation adjustments	-	-	-	-	-	5	-	5
Repurchase of common stock	-	-	(863)	-	(20,172)	-	-	(20,172)
Exercise of stock options	-	-	43	-	228	-	-	228
Stock-based compensation, net of taxes	-	-	32	-	688	-	-	688
Balances as of June 30, 2019	<u>4,155</u>	<u>\$ 103,865</u>	<u>17,420</u>	<u>\$ 2</u>	<u>\$ 100,301</u>	<u>\$ (6,589)</u>	<u>\$ 490,766</u>	<u>\$ 688,345</u>
Net income	-	-	-	-	-	-	(5,779)	(5,779)
Preferred stock dividends, \$0.53125/share	-	-	-	-	-	-	(2,207)	(2,207)
Foreign currency translation adjustments	-	-	-	-	-	(256)	-	(256)
Exercise of stock options	-	-	6	-	197	-	-	197
Stock-based compensation, net of taxes	-	-	-	-	819	-	-	819
Balances as of September 30, 2019	<u>4,155</u>	<u>\$ 103,865</u>	<u>17,426</u>	<u>\$ 2</u>	<u>\$ 101,317</u>	<u>\$ (6,845)</u>	<u>\$ 482,780</u>	<u>\$ 681,119</u>

See accompanying notes to unaudited consolidated financial statements.

CAI INTERNATIONAL, INC.
CONSOLIDATED STATEMENTS OF CASH FLOWS
(In thousands)
(UNAUDITED)

	Nine Months Ended September 30,	
	2020	2019
Cash flows from operating activities		
Net income	\$ 13,487	\$ 18,289
Loss from discontinued operations, net of income taxes	(18,768)	(3,389)
Income from continuing operations	32,255	21,678
Adjustments to reconcile income from continuing operations to net cash provided by operating activities:		
Depreciation	86,919	89,664
Impairment of rental equipment	19,724	32,955
Amortization and write-off of debt issuance costs	6,839	3,579
Stock-based compensation expense	1,416	2,202
Unrealized loss on foreign exchange	(229)	345
Gain on sale of rental equipment	(6,451)	(12,265)
Deferred income taxes	(5,021)	(4,796)
Bad debt (recovery) expense	(6,236)	1,319
Changes in other operating assets and liabilities:		
Accounts receivable	11,774	4,562
Prepaid expenses and other assets	(106)	(40)
Net investment in finance leases	54,660	48,653
Accounts payable, accrued expenses and other liabilities	214	3,541
Unearned revenue	(437)	(1,772)
Net cash provided by operating activities of continuing operations	195,321	189,625
Net cash provided by (used in) operating activities of discontinued operations	2,883	(1,423)
Net cash provided by operating activities	198,204	188,202
Cash flows from investing activities		
Purchase of rental equipment	(48,782)	(335,849)
Purchase of financing receivable	(30,846)	(37,139)
Proceeds from sale of rental equipment	87,007	259,002
Receipt of principal payments from financing receivable	4,052	1,825
Purchase of furniture, fixtures and equipment	(441)	(1,416)
Net cash provided by (used in) investing activities of continuing operations	10,990	(113,577)
Net cash provided by (used in) investing activities of discontinued operations	5,614	(305)
Net cash provided by (used in) investing activities	16,604	(113,882)
Cash flows from financing activities		
Proceeds from debt	1,025,527	581,582
Principal payments on debt	(915,157)	(614,006)
Debt issuance costs	(8,304)	(768)
Proceeds from issuance of stock	116	-
Repurchase of common stock	-	(34,118)
Dividends paid to common stockholders	(4,427)	-
Dividends paid to preferred stockholders	(6,621)	(6,621)
Exercise of stock options	3,281	532
Net cash provided by (used in) financing activities of continuing operations	94,415	(73,399)
Net cash used in financing activities of discontinued operations	-	-
Net cash provided by (used in) financing activities	94,415	(73,399)
Effect on cash of foreign currency translation	(15)	(874)
Net increase in cash and restricted cash	309,208	47
Cash and restricted cash at beginning of the period (1)	73,239	75,983
Cash and restricted cash at end of the period (2)	\$ 382,447	\$ 76,030

	Nine Months Ended September 30,	
	2020	2019
Supplemental disclosure of cash flow information		
Cash paid during the period for:		
Income taxes	\$ 343	\$ 559
Interest	50,249	65,330
Lease liabilities arising from obtaining right-of-use assets	140	5,306
Supplemental disclosure of non-cash investing and financing activity		
Transfer of rental equipment to finance lease	\$ 18,630	\$ 52,895
Transfer of finance lease to rental equipment	1,130	14,432
Rental equipment payable	89,634	54,202
(1) Includes cash of \$19,870 and \$20,104, cash held by variable interest entities of \$26,594 and \$25,211, and restricted cash of \$26,775 and \$30,668 at December 31, 2019 and 2018, respectively.		
(2) Includes cash of \$15,516 and \$21,503, cash held by variable interest entities of \$26,784 and \$26,772, and restricted cash of \$340,147 and \$27,755 at September 30, 2020 and 2019, respectively.		

See accompanying notes to unaudited consolidated financial statements.

CAI INTERNATIONAL, INC.
NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS

(1) Description of Business and Significant Accounting Policies**Organization**

CAI International, Inc., together with its subsidiaries (collectively, CAI or the Company), is a transportation finance company. The Company purchases equipment, primarily intermodal shipping containers and railcars, which it leases to its customers. The Company also manages equipment for third-party investors. In operating its fleet, the Company leases, re-leases and disposes of equipment and contracts for the repair, repositioning and storage of equipment.

The Company's common stock, 8.50% Series A Fixed-to-Floating Rate Cumulative Redeemable Perpetual Stock and 8.50% Series B Fixed-to-Floating Rate Cumulative Redeemable Perpetual Stock are traded on the New York Stock Exchange under the symbols "CAI," "CAI-PA" and "CAI-PB," respectively. The Company's corporate headquarters are located in San Francisco, California.

Basis of Presentation

The accompanying unaudited consolidated financial statements include the financial statements of CAI International, Inc. and its wholly-owned subsidiaries. All significant intercompany balances and transactions have been eliminated in consolidation.

In the opinion of management, the accompanying unaudited consolidated financial statements contain all normal, recurring adjustments necessary to present fairly the Company's financial position as of September 30, 2020 and December 31, 2019, the Company's results of operations for the three and nine months ended September 30, 2020 and 2019, and the Company's cash flows for the nine months ended September 30, 2020 and 2019. Certain reclassifications have been made to prior year financial statements to conform to the current presentation. The results of operations and cash flows for the periods presented are not necessarily indicative of the results of operations or cash flows which may be reported for the remainder of 2020 or in any future period. Certain information and footnote disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States of America (U.S. GAAP) have been condensed or omitted. The accompanying unaudited interim consolidated financial statements should be read in conjunction with the audited consolidated financial statements and notes thereto for the year ended December 31, 2019, included in the Company's Annual Report on Form 10-K filed with the Securities and Exchange Commission (SEC) on March 5, 2020.

Discontinued Operations

During the three months ended June 30, 2020, the Company committed to a plan to sell its logistics business. As a result, the operating results of the logistics business have been classified as discontinued operations in the accompanying unaudited consolidated statements of operations and cash flows. All prior periods presented in these unaudited consolidated financial statements have been restated to reflect the classification of the logistics business as discontinued operations and assets and liabilities as held for sale. On August 14, 2020, the Company sold substantially all the assets of its logistics business to NFI, a North American logistics provider, on a debt free, cash free basis. See Note 2 – *Discontinued Operations* for more information.

Concentration of Credit Risk

The Company's equipment leases and trade receivables subject it to potential credit risk. The Company extends credit to its customers based upon an evaluation of each customer's financial condition and credit history. Evaluations of the financial condition and associated credit risk of customers are performed on an ongoing basis. The Company's largest customer and second largest customer accounted for 16% and 10%, respectively, of the Company's total billings during both the three and nine months ended September 30, 2020.

Accounting Policy Updates*Recently Adopted Accounting Pronouncements*

In June 2016, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) No. 2016-13, *Financial Instruments – Credit Losses (Topic 326)* (ASU 2016-13) and subsequently issued amendments. The guidance affects the Company's net investment in finance leases, financing receivable and accounts receivable for sales of rental equipment and logistics operations. Topic 326 requires the measurement of expected credit losses to be based on relevant information from past events, including historical experiences, current conditions and reasonable and supportable forecasts that affect collectability. The Company adopted ASU 2016-13 effective January 1, 2020, using the modified retrospective method, which did not have a significant impact on the consolidated financial statements as credit losses are not expected to be significant based on historical loss trends, the financial condition of customers, and external market factors.

The allowance for credit losses on net investment in finance leases and financing receivable is estimated on a collective basis by internal customer rating (see Note 5 – *Leases* for descriptions of ratings). Expected credit losses for these financial assets are estimated using a loss-rate methodology which considers historical credit loss information that is adjusted for current conditions and reasonable and supportable forecasts.

CAI INTERNATIONAL, INC.
NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

Except as described above, there were no changes to the Company's accounting policies during the nine months ended September 30, 2020. See Note 2 to the audited consolidated financial statements in the Company's Annual Report on Form 10-K for the year ended December 31, 2019, filed with the SEC on March 5, 2020, for a description of the Company's significant accounting policies.

(2) Discontinued Operations

As discussed in Note 1, the Company sold substantially all of the assets of its logistics business for proceeds of \$5.6 million during the three months ended September 30, 2020. The cash proceeds from the disposal are recorded as net cash provided by investing activities of discontinued operations in the accompanying unaudited statement of cash flows for the nine months ended September 30, 2020. A loss on classification of the logistics business as held for sale of \$18.5 million was recognized in the three months ended June 30, 2020. No additional gain or loss was recognized on the sale in the three months ended September 30, 2020.

The carrying amount of the assets and liabilities of the logistics business that were reclassified as held for sale were as follows (in thousands):

	<u>September 30, 2020</u>	<u>December 31, 2019</u>
Assets		
Accounts receivable, net of allowance for doubtful accounts	\$ -	\$ 15,601
Prepaid expenses and other assets	-	2,263
Goodwill	-	15,794
Intangible assets	-	4,123
Assets held for sale	<u>\$ -</u>	<u>\$ 37,781</u>
Liabilities		
Accounts payable	\$ -	\$ 2,757
Accrued expenses and other current liabilities	-	5,995
Liabilities held for sale	<u>\$ -</u>	<u>\$ 8,752</u>
Net assets	<u>\$ -</u>	<u>\$ 29,029</u>

The following table summarizes the components of loss from discontinued operations in the accompanying unaudited consolidated statements of income for the three and nine months ended September 30, 2020 and 2019 (in thousands):

	<u>Three Months Ended September 30,</u>		<u>Nine Months Ended September 30,</u>	
	<u>2020</u>	<u>2019</u>	<u>2020</u>	<u>2019</u>
Revenue				
Logistics revenue	\$ 13,550	\$ 30,270	\$ 66,304	\$ 87,788
Operating expenses				
Logistics transportation costs	12,092	27,037	58,440	77,647
Administrative expenses	3,433	4,045	11,702	14,586
Loss on classification as held for sale	-	-	18,477	-
Total operating expenses	<u>15,525</u>	<u>31,082</u>	<u>88,619</u>	<u>92,233</u>
Operating loss	(1,975)	(812)	(22,315)	(4,445)
Interest income	(1)	(4)	(7)	(12)
Loss before income taxes	(1,974)	(808)	(22,308)	(4,433)
Income tax benefit	(452)	(172)	(3,540)	(1,044)
Net loss from discontinued operations	<u>\$ (1,522)</u>	<u>\$ (636)</u>	<u>\$ (18,768)</u>	<u>\$ (3,389)</u>

CAI INTERNATIONAL, INC.
NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)**(3) Consolidation of Variable Interest Entities**

The Company regularly performs a review of its container fund arrangements with investors to determine whether or not it has a variable interest in the fund and if the fund is a variable interest entity (VIE). If it is determined that the Company does not have a variable interest in the fund, further analysis is not required and the Company does not consolidate the fund. If it is determined that the Company does have a variable interest in the fund and the fund is a VIE, a further analysis is performed to determine if the Company is a primary beneficiary of the VIE and meets both of the following criteria under FASB ASC Topic 810, *Consolidation*:

- it has power to direct the activities of a VIE that most significantly impact the VIE's economic performance; and
- it has the obligation to absorb losses of the VIE that could be potentially significant to the VIE or the right to receive benefits from the VIE that could potentially be significant to the VIE.

If in the Company's judgment both of the above criteria are met, the VIE's financial statements are included in the Company's consolidated financial statements as required under FASB ASC Topic 810, *Consolidation*.

The Company currently enters into two types of container fund arrangements with investors which are reviewed under FASB ASC Topic 810, *Consolidation*. These arrangements include container funds that the Company manages for investors and container funds that have entered into financing arrangements with investors. All of the funds under financing arrangements are Japanese container funds that were established under separate investment agreements allowed under Japanese commercial laws. Each of the funds is financed by unrelated Japanese third-party investors.

Managed Container Funds

The fees earned by the Company for arranging, managing and establishing container funds are commensurate with the level of effort required to provide those services, and the arrangements include only terms and conditions that are customarily present in arrangements for similar services. As such, the Company does not have a variable interest in the managed containers funds, and does not consolidate those funds. No container portfolios were sold to the funds during the three and nine months ended September 30, 2020 and 2019.

Collateralized Financing Obligations

The Company has transferred containers to Japanese investor funds while concurrently entering into lease agreements for the same containers, under which the Company leases the containers back from the Japanese investors. The Company concluded these were financing transactions under which sale-leaseback accounting was not applicable.

The terms of the transactions with container funds under financing arrangements include options for the Company to purchase the containers from the funds at a fixed price. As a result of the residual interest resulting from the fixed price call option, the Company concluded that it may absorb a significant amount of the variability associated with the funds' anticipated economic performance and, as a result, the Company has a variable interest in the funds. The funds are considered VIEs under FASB ASC Topic 810, *Consolidation*, because, as lessee of the funds, the Company has the power to direct the activities that most significantly impact each entity's economic performance, including the leasing and managing of containers owned by the funds. As the Company has the power to direct the activities that most significantly impact the economic performance of the VIEs and the variable interest provides the Company with the right to receive benefits from the entity that could potentially be significant to the funds, the Company determined that it is the primary beneficiary of these VIEs and included the VIEs' assets and liabilities as of September 30, 2020 and December 31, 2019, and the results of the VIEs' operations and cash flows for the three and nine months ended September 30, 2020 and 2019, in the Company's consolidated financial statements.

The containers that were transferred to the Japanese investor funds had a net book value of \$88.3 million as of September 30, 2020. The container equipment, together with \$26.8 million of cash held by the investor funds that can only be used to settle the liabilities of the VIEs, has been included on the Company's consolidated balance sheets with the related liability presented in the debt section of the Company's consolidated balance sheets as collateralized financing obligations of \$75.9 million and term loans held by VIE of \$32.6 million. No gain or loss was recognized by the Company on the initial consolidation of the VIEs. No containers were sold to the Japanese investor during the three and nine months ended September 30, 2020. Containers sold to the Japanese investor funds during both the three and nine months ended September 30, 2019 had a net book value of \$65.0 million.

CAI INTERNATIONAL, INC.
NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

(4) Rental Equipment

The following table provides a summary of the Company's rental equipment (in thousands):

	September 30, 2020	December 31, 2019
Dry containers	\$ 1,906,299	\$ 1,902,471
Refrigerated containers	282,239	282,155
Other specialized equipment	231,378	224,924
Total containers	2,419,916	2,409,550
Accumulated depreciation	(649,165)	(588,815)
Total containers, net of accumulated depreciation	\$ 1,770,751	\$ 1,820,735
Railcars	\$ 274,556	\$ 314,279
Accumulated depreciation	(27,165)	(32,175)
Total railcars, net of accumulated depreciation	\$ 247,391	\$ 282,104
Rental equipment, net of accumulated depreciation	\$ 2,018,142	\$ 2,102,839

Impairment of railcar assets

During the quarter ended March 31, 2020, an impairment charge of \$19.2 million was recognized to reduce the book value of the railcar portfolio, on an individual basis, to the lower of its net book value had the assets not been classified as held for sale, or its estimated fair value at the date when the decision was made not to sell the assets of the railcar business. To assist in the Company's assessment of fair value, a third-party appraisal was carried out on the railcar fleet using a combination of cost and market approaches. The cost approach utilizes the current replacement cost for a particular car type and calculates an estimated depreciation based on a railcar having a 40-year life and residual value being 10% of the estimated purchase price. The market approach estimates value based on recent market transactions involving similar railcars. The railcars were classified within Level 3 of the fair value hierarchy.

(5) Leases

The Company leases its rental equipment on either short-term operating leases through master lease agreements, long-term non-cancelable operating leases, or finance leases. The following table summarizes the components of lease revenue (in thousands):

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2020	2019	2020	2019
Lease revenue - operating leases	\$ 62,954	\$ 65,933	\$ 184,083	\$ 201,092
Interest income on finance leases	11,272	11,287	34,187	33,769
Other revenue	3,648	3,499	8,810	9,404
Interest income on financing receivable	1,178	687	2,613	1,281
Total lease revenue	\$ 79,052	\$ 81,406	\$ 229,693	\$ 245,546

For finance leases, the net selling loss recognized at lease commencement, representing the difference between the estimated fair value of rental equipment placed on lease and net book value, in the amount of \$0.1 million for the three months ended September 30, 2020 and \$0.1 million and \$2.6 million for the nine months ended September 30, 2020 and 2019, respectively, is included in "gain on sale of rental equipment" in the consolidated statement of operations.

CAI INTERNATIONAL, INC.
NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

Net investment in finance leases

The following table represents the components of the Company's net investment in finance leases (in thousands):

	September 30, 2020	December 31, 2019
Gross finance lease receivables (1)	\$ 745,315	\$ 806,019
Unearned income (2)	(214,865)	(238,651)
Net investment in finance leases	530,450	567,368
Allowance for credit losses	(42)	-
Net investment in finance leases, net of allowance for credit losses	<u>\$ 530,408</u>	<u>\$ 567,368</u>

- (1) At the inception of the lease, the Company records the total minimum lease payments, executory costs, if any, and unguaranteed residual value as gross finance lease receivables. The gross finance lease receivables are reduced as customer payments are received. There was \$76.2 million and \$74.3 million of unguaranteed residual value at September 30, 2020 and December 31, 2019, respectively, included in gross finance lease receivables. There were no executory costs included in gross finance lease receivables as of September 30, 2020 and December 31, 2019.
- (2) The difference between the gross finance lease receivables and the cost of the equipment or carrying amount at the lease inception is recorded as unearned income. Unearned income, together with initial direct costs, are amortized to income over the lease term so as to produce a constant periodic rate of return. There were no unamortized initial direct costs as of September 30, 2020 and December 31, 2019.
- (3) One major customer represented 67% and 65% of the Company's finance lease portfolio as of September 30, 2020 and December 31, 2019, respectively. No other customer represented more than 10% of the Company's finance lease portfolio in each of those periods.

Contractual maturities of the Company's gross finance lease receivables subsequent to September 30, 2020 for the years ending September 30 are as follows (in thousands):

2021	\$ 115,917
2022	108,321
2023	105,169
2024	69,982
2025	55,158
2026 and thereafter	290,768
	<u>\$ 745,315</u>

Financing receivable

During 2020 and 2019, the Company purchased containers and leased back the containers to the seller-lessees through finance leaseback arrangements. As control of the equipment was retained by the customers, the Company concluded that sale-leaseback accounting was not applicable and treated the arrangements as financing transactions. The Company recorded a financing receivable in the amount paid for the containers. Payments made by the seller-lessee are recorded as a reduction to the financing receivable and as interest income, calculated using the effective interest method.

The following table summarizes the components of the Company's financing receivable (in thousands):

	September 30, 2020	December 31, 2019
Gross financing receivable	\$ 75,224	\$ 45,530
Unearned income	(14,460)	(11,111)
	60,764	34,419
Allowance for credit losses	(3)	-
Total financing receivable	<u>\$ 60,761</u>	<u>\$ 34,419</u>
Amounts due within one year (1)	9,377	3,726
Amounts due beyond one year (2)	51,384	30,693
Total financing receivable	<u>\$ 60,761</u>	<u>\$ 34,419</u>

- (1) Included in prepaid expenses and other current assets in the consolidated balance sheets.
- (2) Included in financing receivable in the consolidated balance sheets.

CAI INTERNATIONAL, INC.
NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

Credit quality information

In order to estimate the allowance for losses contained in net investment in finance leases and financing receivable, the Company reviews the credit worthiness of its customers on an ongoing basis. The review includes monitoring credit quality indicators, historical credit loss activity, current market and economic conditions, and reasonable and supportable forecasts.

The Company uses the following definitions for risk ratings:

Tier 1— These customers are typically large international shipping lines that have been in business for many years and have world-class operating capabilities and significant financial resources. In most cases, the Company has had a long commercial relationship with these customers and currently maintains regular communication with them at several levels of management, which provides the Company with insight into the customer's current operating and financial performance. In the Company's view, these customers have the greatest ability to withstand cyclical down turns and would likely have greater access to needed capital than lower-rated customers. The Company views the risk of default for Tier 1 customers to range from minimal to moderate.

Tier 2— These customers are typically either smaller shipping lines or freight forwarders with less operating scale or with a high degree of financial leverage, and accordingly the Company views these customers as subject to higher volatility in financial performance over the business cycle. The Company generally expects these customers to have less access to capital markets or other sources of financing during cyclical down turns. The Company views the risk of default for Tier 2 customers as moderate.

Tier 3— Customers in this category exhibit volatility in payments on a regular basis.

As of September 30, 2020 and December 31, 2019, based on the most recent analysis performed, the risk category of the Company's net investment in finance leases and financing receivable, based on year of origination is as follows (in thousands):

September 30, 2020	2020	2019	2018	2017	2016	Prior	Total
Net investment in finance leases							
Tier 1	\$ 11,951	\$ 53,257	\$ 235,653	\$ 164,342	\$ 6,373	\$ 1,141	\$ 472,717
Tier 2	5,121	28,119	13,372	4,616	1,429	5,076	57,733
Tier 3	-	-	-	-	-	-	-
Total net investment in finance leases	<u>\$ 17,072</u>	<u>\$ 81,376</u>	<u>\$ 249,025</u>	<u>\$ 168,958</u>	<u>\$ 7,802</u>	<u>\$ 6,217</u>	<u>\$ 530,450</u>
Financing receivable							
Tier 1	\$ 29,103	\$ 31,032	\$ -	\$ -	\$ -	\$ -	\$ 60,135
Tier 2	-	629	-	-	-	-	629
Tier 3	-	-	-	-	-	-	-
Total financing receivable	<u>\$ 29,103</u>	<u>\$ 31,661</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 60,764</u>

December 31, 2019	Net investment in finance leases	Financing receivable
Tier 1	\$ 502,265	\$ 33,694
Tier 2	65,103	725
Tier 3	-	-
	<u>\$ 567,368</u>	<u>\$ 34,419</u>

CAI INTERNATIONAL, INC.
NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

(6) Debt and Derivative Instruments**Debt**

Details of the Company's debt as of September 30, 2020 and December 31, 2019 were as follows (dollars in thousands):

	September 30, 2020			December 31, 2019			Maturity
	Outstanding		Average Interest	Outstanding		Average Interest	
	Current	Long-term		Current	Long-term		
Revolving credit (1)	\$ -	\$ 655,000	1.6%	\$ -	\$ 624,000	3.3%	June 2023
Revolving credit facility - Rail (2)	-	137,500	1.6%	-	137,500	3.3%	October 2023
Revolving credit facility - Euro	-	22,513	2.4%	21,537	-	2.0%	September 2023
Term loan	1,800	24,150	2.3%	1,800	25,500	3.9%	April 2023
Term loan	70,250	-	1.9%	7,000	68,500	3.5%	June 2021
Term loan	14,325	-	3.4%	15,284	-	3.4%	December 2020
Term loan	38,399	-	3.6%	3,016	37,635	3.6%	August 2021
Term loan	6,000	82,000	4.6%	6,000	86,500	4.6%	October 2023
Senior secured notes	6,110	40,555	4.9%	6,110	46,665	4.9%	September 2022
Asset-backed notes 2012-1 (3)	-	-	-	17,100	31,350	3.5%	-
Asset-backed notes 2013-1 (3)	-	-	-	22,900	51,525	3.4%	-
Asset-backed notes 2017-1 (4)	-	-	-	25,307	164,496	3.7%	-
Asset-backed notes 2018-1 (4)	-	-	-	34,890	250,045	4.0%	-
Asset-backed notes 2018-2 (5)	274,800	-	4.4%	34,350	266,213	4.4%	September 2043
Asset-backed notes 2020-1	62,411	680,289	2.3%	-	-	-	September 2045
Collateralized financing obligations	28,474	47,457	1.6%	21,681	69,615	1.5%	February 2026
Term loans held by VIE	5,425	27,145	4.2%	5,250	31,234	4.2%	February 2026
	507,994	1,716,609		222,225	1,890,778		
Debt discount and debt issuance costs	(5,981)	(10,439)		(4,131)	(10,656)		
Total Debt	<u>\$ 502,013</u>	<u>\$ 1,706,170</u>		<u>\$ 218,094</u>	<u>\$ 1,880,122</u>		

(1) \$500 million of this outstanding debt is subject to an interest rate swap at a cost of 0.29% as described below in *Derivative Instruments*.

(2) The maximum credit commitment under the Rail revolving credit facility was decreased on July 2, 2020 from \$250 million to \$150 million.

(3) On April 27, 2020, the Company repaid in full the outstanding debt associated with the asset-backed notes 2012-1 and 2013-1.

(4) On September 25, 2020, the Company repaid in full the outstanding debt associated with the asset-backed notes 2017-1 and 2018-1.

(5) On October 26, 2020, the Company repaid in full the outstanding debt associated with the asset-backed notes 2018-2.

The Company maintains its revolving credit facilities to finance the acquisition of rental equipment and for general working capital purposes. As of September 30, 2020, the Company had \$464.2 million in total availability under its revolving credit facilities (net of \$0.1 million in letters of credit), subject to the Company's ability to meet the collateral requirements under the agreements governing the facilities. Based on the borrowing base and collateral requirements at September 30, 2020, the borrowing availability under the Company's revolving credit facilities was \$164.1 million, assuming no additional contributions of assets.

On September 9, 2020, CAL Funding IV Limited (CAL Funding IV), a wholly-owned indirect subsidiary of CAI, issued \$715.9 million of 2.2% Class A fixed rate asset-backed notes and \$26.8 million of 3.5% Class B fixed rate asset-backed notes (collectively, the series 2020-1 Asset-Backed Notes). Principal and interest on the Series 2020-1 Asset-Backed Notes is payable monthly commencing on October 26, 2020, with a scheduled maturity date of March 27, 2028.

The net proceeds from the issuance of the 2020-1 Asset-Backed Notes of \$742.5 million were used to repay in full the outstanding debt associated with the asset-backed notes 2017-1 and 2018-1 on September 25, 2020. The balance of the net proceeds, \$316.9 million, is included in restricted cash in the consolidated balance sheet as of September 30, 2020 and was used to repay in full the outstanding debt associated with the asset-backed notes 2018-2 on October 26, 2020, the balance being returned to the Company.

The agreements relating to all of the Company's debt contain various financial and other covenants. As of September 30, 2020, the Company was in compliance with all of its financial and other covenants.

For further information on the Company's debt instruments, see Note 10 to the consolidated financial statements in the Company's Annual Report on Form 10-K for the year ended December 31, 2019, filed with the SEC on March 5, 2020.

CAI INTERNATIONAL, INC.
NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

Derivative Instruments

The Company enters into derivative agreements to manage interest rate risk exposure. Interest rate swap agreements are utilized to limit the Company's exposure to interest rate risk by converting a portion of its floating-rate debt to a fixed rate basis, thus reducing the impact of interest rate changes on future interest expense. Interest rate swaps involve the receipt of floating-rate amounts in exchange for fixed rate interest payments over the lives of the agreements without an exchange of the underlying principal amounts.

The counterparties to these agreements are highly rated financial institutions. In the unlikely event that the counterparties fail to meet the terms of these agreements, the Company's exposure is limited to the interest rate differential on the notional amount at each monthly settlement period over the life of the agreements. The Company does not anticipate any non-performance by the counterparties.

During the three months ended September 30, 2020, the Company entered into an interest rate swap agreement with an effective date of July 31, 2020 and scheduled maturity date of June 30, 2025. This contract is indexed to 1-month LIBOR, has a fixed leg interest rate of 0.29%, and a notional amount of \$500.0 million.

As of September 30, 2020, the Company has designated interest rate swap agreements for a total notional amount of \$500.0 million as cash flow hedges for accounting purposes. The change in fair value of cash flow hedging instruments during the three and nine months ended September 30, 2020 was recorded on the consolidated balance sheets in 'Accumulated other comprehensive loss' and reclassified to 'Net interest expense' when realized. The Company had no derivative instruments as of December 31, 2019.

Over the next twelve months, the Company expects to reclassify an estimated net loss of \$0.4 million related to the designated interest rate swap agreements from 'Accumulated other comprehensive loss' in the consolidated statements of comprehensive income to 'Net interest expense' in the consolidated statements of operations.

The following table summarizes the impact of derivative instruments designated in cash flow hedging relationships on the consolidated statements of operations and the consolidated statements of comprehensive income (loss) on a pretax basis (in thousands):

Derivative Instrument	Financial Statement Caption	Three Months Ended September 30,		Nine Months Ended September 30,	
		2020	2019	2020	2019
Interest rate swap	Comprehensive loss	\$ 1,931	\$ -	\$ 1,931	\$ -
Interest rate swap	Net interest expense	\$ 111	\$ -	\$ 111	\$ -

(7) Stock-Based Compensation Plan**2019 Incentive Plan**

In June 2019, the Company's stockholders approved the CAI International, Inc. 2019 Incentive Plan (2019 Plan), which replaced the CAI International, Inc. Amended and Restated 2007 Equity Incentive Plan (2007 Plan). No further awards will be made under the 2007 Plan. Under the 2019 Plan, a maximum of 2,577,075 share awards may be granted. Under the 2019 Plan, the Company may grant incentive and nonqualified stock options, stock appreciation rights, restricted stock awards, restricted stock units, performance awards and other stock or cash-based awards.

Stock Options

Stock options granted to employees have a vesting period of four years from the grant date, with 25% vesting after one year, and 1/48th vesting each month thereafter until fully vested. Stock options granted to independent directors vest in one year. All of the stock options have a contractual term of ten years.

CAI INTERNATIONAL, INC.
NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

The following table summarizes the Company's stock option activities for the nine months ended September 30, 2020 and 2019:

	Nine Months Ended September 30,			
	2020		2019	
	Number of Shares	Weighted Average Exercise Price	Number of Shares	Weighted Average Exercise Price
Options outstanding at January 1	646,946	\$ 16.96	850,167	\$ 16.46
Options exercised	(197,499)	\$ 14.96	(138,723)	\$ 13.95
Options forfeited	(11,814)	\$ 15.64	(3,000)	\$ 12.88
Options expired	(80,310)	\$ 23.31	(15,000)	\$ 25.53
Options outstanding at September 30	357,323	\$ 16.67	693,444	\$ 16.78
Options exercisable	344,612	\$ 16.70	591,842	\$ 17.42
Weighted average remaining term	5.1 years		5.7 years	

The aggregate intrinsic value of stock options exercised during both the nine months ended September 30, 2020 and 2019 was \$1.4 million. The aggregate intrinsic value of all options outstanding as of September 30, 2020 was \$3.9 million based on the closing price of the Company's common stock of \$27.53 per share on September 30, 2020, the last trading day of the quarter.

The Company recognized stock-based compensation expense relating to stock options of \$0.1 million and \$0.2 million for the three months ended September 30, 2020 and 2019, respectively, and \$0.3 million and \$0.6 million for the nine months ended September 30, 2020 and 2019, respectively. As of September 30, 2020, the remaining unamortized stock-based compensation cost relating to stock options granted to the Company's employees and independent directors was approximately \$0.1 million, which is to be recognized over the remaining weighted average vesting period of approximately 0.4 years.

The Company did not grant any stock options during the nine months ended September 30, 2020 and 2019.

Restricted Stock Awards, Time-Based Restricted Stock Units and Performance-Based Restricted Stock Units

The Company grants time-based restricted stock units to certain employees and restricted stock awards to independent directors from time to time pursuant to the 2019 Plan. Time-based restricted stock units granted to employees have a vesting period of four years; 25% vesting on each anniversary of the grant date. Restricted stock awards granted to independent directors vest in one year. The Company recognizes the compensation cost associated with restricted stock awards and time-based restricted stock units over the vesting period based on the closing price of the Company's common stock on the date of grant.

The Company grants performance-based restricted stock units to certain executives and other key employees. The performance-based restricted stock units vest at the end of a 3-year performance cycle if certain financial performance targets are met. The Company recognizes compensation cost associated with the performance-based restricted stock units ratably over the 3-year term when it is considered probable that performance targets will be met. Compensation cost is based on the closing price of the Company's common stock on the date of grant.

The following table summarizes the activity of restricted stock awards, time-based restricted stock units and performance-based restricted stock units under the 2019 Plan:

	Number of Shares	Weighted Average Grant Date Fair Value
Outstanding at December 31, 2019	281,736	\$ 23.18
Granted	143,957	\$ 25.60
Vested	(107,323)	\$ 22.65
Forfeited	(105,955)	\$ 25.29
Outstanding at September 30, 2020	212,415	\$ 24.04

CAI INTERNATIONAL, INC.
NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

The Company recognized stock-based compensation expense relating to restricted stock and performance stock of \$1.0 million and \$0.7 million for the three months ended September 30, 2020 and 2019, respectively, and \$1.6 million and \$1.8 million for the nine months ended September 30, 2020 and 2019, respectively. As of September 30, 2020, unamortized stock-based compensation expense relating to restricted stock and performance stock was \$3.1 million, which will be recognized over the remaining average vesting period of 1.7 years.

Stock-based compensation expense is recorded as a component of administrative expenses in the Company's consolidated statements of operations with a corresponding credit to additional paid-in capital in the Company's consolidated balance sheets.

Employee Stock Purchase Plan

In June 2019, the Company's stockholders approved the CAI International, Inc. 2019 Employee Stock Purchase Plan (ESPP). The ESPP provides a means by which eligible employees may be given an opportunity to purchase shares of the Company's common stock at a discount using payroll deductions. The ESPP authorizes the issuance of up to 250,000 shares of the Company's common stock. The first offering period under the ESPP commenced in December 2019. The Company issued 7,258 shares of the Company common stock under the ESPP during the nine months ended September 30, 2020. The Company recognized stock-based compensation expense relating to the ESPP of less than \$0.1 million for the nine months ended September 30, 2020.

(8) Income Taxes

The consolidated income tax expense for the three and nine months ended September 30, 2020 and 2019, was determined based upon estimates of the Company's consolidated annual effective income tax rate for the years ending December 31, 2020 and 2019, respectively. The difference between the consolidated annual effective income tax rate and the U.S. federal statutory rate is primarily attributable to foreign income taxes, state income taxes and the effect of certain permanent differences.

The Company's estimated effective tax rate before discrete items was 8.1% at September 30, 2020, compared to an effective tax rate of 6.1% at September 30, 2019. Discrete items during the nine months ended September 30, 2020 primarily related to the impairment of railcar assets (Note 4) of \$19.2 million, which resulted in a tax benefit of \$4.5 million.

(9) Fair Value of Financial Instruments

Fair value represents the price that would be received upon the sale of an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The Company uses the following fair value hierarchy when selecting inputs for its valuation techniques, with highest priority given to Level 1:

- Level 1 – quoted prices (unadjusted) in active markets for identical assets or liabilities;
- Level 2 – inputs other than quoted prices included within Level 1 that are either directly or indirectly observable; and
- Level 3 – unobservable inputs in which little or no market activity exists, therefore requiring an entity to develop its own assumptions about the assumptions that market participants would use in pricing.

Derivative Financial Instruments

The Company has entered into an interest rate swap agreement to mitigate its exposure associated with its variable rate debt. The Company has utilized the income approach to measure at each balance sheet date the fair value of its derivative instruments using observable (Level 2) market inputs. See Note 6 – *Debt and Derivative Instruments* for further discussions.

The table below presents the Company's derivative instruments measured at fair value on a recurring basis as of September 30, 2020 (in thousands):

	Total Fair Value	Level 2
September 30, 2020		
Derivative liabilities - interest rate swaps	\$ 1,820	\$ 1,820

As of September 30, 2020, the Company has designated interest rate swap agreements for a total notional amount of \$500.0 million as cash flow hedges for accounting purposes. The Company recognized a loss of \$1.9 million on the consolidated balance sheets in 'Accumulated other comprehensive loss' during the three and nine months ended September 2020 for the change in fair value of the derivative instrument and a loss of \$0.1 million was reclassified to 'Net interest expense' when realized for both the three and nine months ended September 30, 2020. As of December 31, 2019, the Company did not have any interest rate swap agreements.

CAI INTERNATIONAL, INC.
NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

Other Financial Instruments

The carrying amounts of cash, restricted cash, accounts receivable and accounts payable reflected in the balance sheets as of September 30, 2020 and December 31, 2019, approximate their fair value due to the short-term nature of these financial assets and liabilities. The carrying value of variable-rate debt in the balance sheets as of September 30, 2020 and December 31, 2019 approximates fair value as the changes in their associated interest rates reflect the current market and credit risk is similar to when the loans were originally obtained.

The principal balance of the Company's fixed-rate term loans and collateralized financing obligations was \$140.7 million and \$75.9 million as of September 30, 2020, with a fair value of approximately \$142.2 million and \$77.8 million, respectively, based on the fair value of estimated future payments calculated using prevailing interest rates. The fair value of these financial instruments would be categorized as Level 2 in the fair value hierarchy. The principal balance of the Company's fixed-rate term loans, asset-backed notes and collateralized financing obligations was \$148.4 million, \$898.2 million and \$91.3 million as of December 31, 2019, with a fair value of approximately \$151.0 million, \$911.0 million and \$93.0 million, respectively. Management believes that the balances of the Company's asset-backed notes of \$1,017.5 million as of September 30, 2020, and senior secured notes of \$46.7 million and \$52.8 million, term loans held by VIE of \$32.6 million and \$36.5 million, and financing receivable of \$60.8 million and \$34.4 million as of September 30, 2020 and December 31, 2019, respectively, approximate their fair values. The fair value of these financial instruments would be categorized as Level 2 in the fair value hierarchy.

(10) Commitments and Contingencies

In addition to its debt obligations described in Note 6 above, the Company had commitments to purchase approximately \$116.9 million of containers as of September 30, 2020, all in the twelve months ending September 30, 2021.

(11) Stockholders' Equity*Stock Repurchase Plan*

In October 2018, the Company announced that the Board of Directors approved the repurchase of up to three million shares of its outstanding common stock. The number, price, structure and timing of the repurchases, if any, will be at the Company's sole discretion and will be evaluated by the Company depending on prevailing market conditions, corporate needs, and other factors. The stock repurchases may be made in the open market, block trades or privately negotiated transactions. This stock repurchase program replaces any available prior share repurchase authorization and may be discontinued at any time. The Company did not repurchase any shares under this repurchase plan during the nine months ended September 30, 2020. As of September 30, 2020, approximately 1.0 million shares remained available for repurchase under this share repurchase program.

For further information on the Company's shareholders' equity, see Note 16 to the consolidated financial statements in the Company's Annual Report on Form 10-K for the year ended December 31, 2019, filed with the SEC on March 5, 2020.

(12) Related Parties

The Company is responsible for settling income tax liabilities of certain employees related to stock-based compensation. The Company is then reimbursed for those amounts by the employees. At September 30, 2020 and December 31, 2019, the Company had a liability of \$1.2 million representing tax due to the UK tax authorities in respect of an officer of the Company. The Company also included in its balance sheets at September 30, 2020 and December 31, 2019 a current asset of \$1.2 million, representing the amount that will be reimbursed to the Company by that officer.

(13) Segment and Geographic Information

The Company organizes itself by the nature of the services it provides.

As disclosed in Note 2, the Company sold substantially all of the assets of its logistics business during the three months ended September 30, 2020 and the operations of the logistics business have been reclassified as discontinued operations in the accompanying unaudited consolidated statements of operations. As a result, the Company will no longer report Logistics as a segment. The Company revised prior period information to conform to current period presentation.

The container leasing segment is aggregated with equipment management and derives its revenue from the ownership and leasing of containers and fees earned for managing container portfolios on behalf of third-party investors. The rail leasing segment derives its revenue from the ownership and leasing of railcars. There are no material inter-segment revenues.

With the exception of administrative expenses, operating expenses are directly attributable to each segment. Administrative expenses that are not directly attributable to a segment are allocated to the segments based upon relative asset values or revenue.

CAI INTERNATIONAL, INC.
NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

The following tables show condensed segment information for the three and nine months ended September 30, 2020 and 2019, reconciled to the Company's income before income taxes as shown in its consolidated statements of operations for such periods (in thousands):

Three Months Ended September 30, 2020			
	Container Leasing	Rail Leasing	Total
Total revenue	\$ 73,890	\$ 5,162	\$ 79,052
Total operating expenses	35,950	4,823	40,773
Operating income	37,940	339	38,279
Net interest and other expenses	18,520	1,445	19,965
Income (loss) before income taxes	\$ 19,420	\$ (1,106)	\$ 18,314
Purchase of rental equipment (1)	\$ 16,162	\$ -	\$ 16,162

Three Months Ended September 30, 2019			
	Container Leasing	Rail Leasing	Total
Total revenue	\$ 75,535	\$ 5,871	\$ 81,406
Total operating expenses	38,949	28,948	67,897
Operating income (loss)	36,586	(23,077)	13,509
Net interest and other expenses	20,507	2,975	23,482
Income (loss) before income taxes	\$ 16,079	\$ (26,052)	\$ (9,973)
Purchase of rental equipment (1)	\$ 89,027	\$ 15,227	\$ 104,254

Nine Months Ended September 30, 2020			
	Container Leasing	Rail Leasing	Total
Total revenue	\$ 212,446	\$ 17,247	\$ 229,693
Total operating expenses	109,346	30,598	139,944
Operating income (loss)	103,100	(13,351)	89,749
Net interest and other expenses	53,077	5,011	58,088
Income (loss) before income taxes	\$ 50,023	\$ (18,362)	\$ 31,661
Purchase of rental equipment (1)	\$ 48,782	\$ -	\$ 48,782

Nine Months Ended September 30, 2019			
	Container Leasing	Rail Leasing	Total
Total revenue	\$ 225,332	\$ 20,214	\$ 245,546
Total operating expenses	117,689	37,575	155,264
Operating income (loss)	107,643	(17,361)	90,282
Net interest and other expenses	60,598	10,104	70,702
Income (loss) before income taxes	\$ 47,045	\$ (27,465)	\$ 19,580
Purchase of rental equipment (1)	\$ 256,469	\$ 79,380	\$ 335,849

(1) Represents cash disbursements for purchasing of rental equipment as reflected in the consolidated statements of cash flows for the periods indicated.

CAI INTERNATIONAL, INC.
NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

The summary below presents total assets for the Company's segments as of the dates indicated (in thousands):

	September 30, 2020	December 31, 2019
Container leasing	\$ 2,810,569	\$ 2,565,828
Rail	258,625	293,459
Logistics (2)	-	42,478
Total assets	<u>\$ 3,069,194</u>	<u>\$ 2,901,765</u>

(2) Represents total assets related to discontinued operations, including assets held for sale of \$37.8 million as of December 31, 2019.

Geographic Data

The Company earns its revenue primarily from intermodal containers, which are deployed by its customers in a wide variety of global trade routes. Virtually all of the Company's containers are used internationally and typically no container is domiciled in one particular place for a prolonged period of time. As such, substantially all of the Company's long-lived assets are considered to be international, with no single country of use.

The following table represents the geographic allocation of revenue for the periods indicated based on customers' primary domicile (in thousands):

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2020	2019	2020	2019
Switzerland	\$ 13,045	\$ 12,072	\$ 38,033	\$ 38,459
Singapore	10,542	10,655	30,490	31,005
Korea	11,195	10,807	30,333	31,361
France	8,078	8,768	23,438	26,582
United States	6,347	7,488	20,825	25,266
Other Europe	14,600	16,529	43,433	47,052
Other Asia	14,387	14,638	40,650	44,613
Other International	858	449	2,491	1,208
Total revenue	<u>\$ 79,052</u>	<u>\$ 81,406</u>	<u>\$ 229,693</u>	<u>\$ 245,546</u>

(14) Earnings Per Share

Basic net income (loss) per share is computed based on the weighted average number of shares of common stock outstanding during each period. Diluted earnings per share reflects the potential dilution that would occur if securities or other contracts to issue common stock were exercised or converted into common stock. However, potential common equivalent shares are excluded if their effect is anti-dilutive.

CAI INTERNATIONAL, INC.
NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

The following table sets forth the reconciliation of basic and diluted net income per share for the three and nine months ended September 30, 2020 and 2019 (in thousands, except per share data):

	<u>Three Months Ended September 30,</u>		<u>Nine Months Ended September 30,</u>	
	<u>2020</u>	<u>2019</u>	<u>2020</u>	<u>2019</u>
Numerator				
Net income (loss) from continuing operations	\$ 14,758	\$ (7,350)	\$ 25,634	\$ 15,057
Net loss from discontinued operations	(1,522)	(636)	(18,768)	(3,389)
Net income (loss) attributable to CAI common stockholders	<u>\$ 13,236</u>	<u>\$ (7,986)</u>	<u>\$ 6,866</u>	<u>\$ 11,668</u>
Denominator				
Weighted-average shares used in per share computation - basic	17,570	17,330	17,491	17,850
Effect of dilutive securities:				
Stock options and restricted stock	136	-	173	272
Weighted-average shares used in per share computation - diluted	<u>17,706</u>	<u>17,330</u>	<u>17,664</u>	<u>18,122</u>
Net income (loss) per share attributable to CAI common stockholders:				
Basic				
Continuing operations	\$ 0.84	\$ (0.42)	\$ 1.47	\$ 0.84
Discontinued operations	(0.09)	(0.04)	(1.08)	(0.19)
Total basic	<u>\$ 0.75</u>	<u>\$ (0.46)</u>	<u>\$ 0.39</u>	<u>\$ 0.65</u>
Diluted				
Continuing operations	\$ 0.83	\$ (0.42)	\$ 1.45	\$ 0.83
Discontinued operations	(0.08)	(0.04)	(1.06)	(0.19)
Total diluted	<u>\$ 0.75</u>	<u>\$ (0.46)</u>	<u>\$ 0.39</u>	<u>\$ 0.64</u>

Certain options, restricted stock awards and time- and performance-based restricted stock units issued under employee benefit plans are excluded from the computation of diluted earnings per share because they were anti-dilutive. For the three and nine months ended September 30, 2020, 365,126 shares and 362,943 shares, respectively, of stock options, restricted stock awards and time- and performance-based restricted stock units were excluded. For the three months ended September 30, 2019, all outstanding shares of stock options, restricted stock awards and time- and performance-based restricted stock units were excluded. For the nine months ended September 30, 2019, 127,135 shares of stock options, restricted stock awards and time- and performance-based restricted stock units were excluded.

ITEM 2. MANAGEMENT’S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following discussion and analysis of our financial condition and results of operations should be read in conjunction with our audited consolidated financial statements and related notes thereto, included in our Annual Report on Form 10-K for the year ended December 31, 2019 filed with the SEC on March 5, 2020. In addition to historical consolidated financial information, the following discussion contains forward-looking statements that reflect our plans, estimates and beliefs. Our actual results may differ materially from those contained in or implied by any forward-looking statements. The financial information included in this discussion and in our consolidated financial statements may not be indicative of our consolidated financial position, operating results, changes in equity and cash flows in the future. See “Special Note Regarding Forward-Looking Statements” included earlier in this Quarterly Report on Form 10-Q.

Unless the context requires otherwise, references to “CAI,” the “Company,” “we,” “us” or “our” in this Quarterly Report on Form 10-Q refer to CAI International, Inc. and its subsidiaries.

Overview

We are one of the world’s leading transportation finance companies. We lease equipment, primarily intermodal shipping containers and railcars, to our customers. We also manage equipment for third-party investors. In operating our fleet, we lease, re-lease and dispose of equipment and contract for the repair, repositioning and storage of equipment.

The following tables show the composition of our fleet as of September 30, 2020 and 2019, and our average utilization for the three and nine months ended September 30, 2020 and 2019:

	As of September 30,	
	2020	2019
Owned container fleet in TEUs	1,622,102	1,623,588
Managed container fleet in TEUs	60,085	72,462
Total container fleet in TEUs	1,682,187	1,696,050
Owned container fleet in CEUs	1,657,067	1,649,465
Managed container fleet in CEUs	75,480	88,493
Total container fleet in CEUs	1,732,547	1,737,958
Owned railcar fleet in units	5,039	5,504

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2020	2019	2020	2019
Average container fleet utilization in CEUs	98.4%	98.4%	98.2%	98.7%
Average owned container fleet utilization in CEUs	98.4%	98.6%	98.3%	98.7%
Average railcar fleet utilization	87.8%	85.3%	87.5%	88.1%

The intermodal marine container industry-standard measurement unit is the 20-foot equivalent unit (TEU), which compares the size of a container to a standard 20-foot container. For example, a 20-foot container is equivalent to one TEU and a 40-foot container is equivalent to two TEUs. Containers can also be measured in cost equivalent units (CEUs), whereby the cost of each type of container is expressed as a ratio relative to the cost of a standard 20-foot dry van container. For example, the CEU ratio for a standard 40-foot dry van container is 1.6, and a 40-foot high cube container is 1.7.

Utilization of containers is computed by dividing the average total units on lease during the period in CEUs, by the average total CEUs in our container fleet during the period. Utilization of railcars is computed by dividing the average number of railcars on lease during the period by the average total number of railcars in our fleet during the period. In both cases, the total fleet excludes new units not yet leased and off-hire units designated for sale. If new units not yet leased are included in the total fleet, utilization would be 97.3% and 96.4% for both the total and owned container fleet, and 85.1% and 84.6% for the railcar fleet, for the three and nine months ended September 30, 2020, respectively.

COVID-19 Pandemic

The COVID-19 pandemic continues to have a meaningful impact on global trade and our business. The pandemic and related work, travel, and social restrictions resulted in a sharp decrease in global economic and trade activity during the first half of the year, resulting in weak container leasing demand. We have seen increased leasing demand during the third quarter as COVID-related restrictions have eased in Europe and the United States, but it is too early to tell whether this rebound in leasing demand will be sustained.

We have been concerned that the sharp decrease in global container volumes this year would increase the financial challenges facing our customers and lead to increased credit risk. While we are not yet through the pandemic, container freight rates and the financial performance of our customers have generally held up better than anticipated. All the major shipping lines have taken aggressive actions to reduce their deployed vessel capacity, decreasing their network expenses and mitigating rate pressure from reduced freight volumes. The large decrease in bunker fuel prices has also been very helpful to their financial performance. However, there is no certainty that our customers will continue to be able to manage through the challenges of the COVID-19 environment. We continue to closely monitor our customers' payment performance and expect our customer credit risk will remain elevated as long as economic and trade disruptions persist.

For additional information regarding the risk and uncertainties that we could encounter as a result of the COVID-19 pandemic and related global conditions, see "The continued spread of the COVID-19 pandemic may have a material adverse impact on our business, financial condition and results of operations" in Item 1A. "Risk Factors" in this Quarterly Report on Form 10-Q.

Discontinued Operations

On August 14, 2020, we sold substantially all the assets of our logistics business to NFI, a North American logistics provider, on a debt free, cash free basis. As a result, the operating results of the logistics business have been reclassified as discontinued operations in the unaudited consolidated financial statements in this Quarterly Report on Form 10-Q. All prior periods presented in the unaudited consolidated financial statements have been restated to reflect the reclassification of the logistics business as discontinued operations and the assets and liabilities as held for sale. See Note 2 – *Discontinued Operations* to the consolidated financial statements in this Quarterly Report on Form 10-Q for more information.

Results of Operations - Three Months Ended September 30, 2020 Compared to Three Months Ended September 30, 2019

The following table summarizes our results of operations for the three months ended September 30, 2020 and 2019 (dollars in thousands):

	Three Months Ended September 30,		Change	
	2020	2019	Amount	Percent
Total revenue	\$ 79,052	\$ 81,406	\$ (2,354)	(3)%
Operating expenses	40,773	67,897	(27,124)	(40)%
Total other expenses	19,965	23,482	(3,517)	(15)%
Net income (loss) attributable to CAI common stockholders	13,236	(7,986)	21,222	266 %

The decrease in total revenue for the three months ended September 30, 2020 compared to the three months ended September 30, 2019, was attributable to a \$1.6 million, or 2%, decrease in container lease revenue and a \$0.7 million, or 12%, decrease in rail lease revenue. The decrease in operating expenses for the three months ended September 30, 2020 compared to the three months ended September 30, 2019, was the result of a \$25.6 million, or 100%, decrease in impairment charges related to our rail assets, a \$2.9 million, or 31%, decrease in administrative expenses, and a \$1.4 million, or 18%, decrease in storage, handling and other expenses, partially offset by a \$2.4 million, or 9%, increase in depreciation expense and a \$0.4 million, or 14%, decrease in gain on sale of rental equipment.

Total other expenses for the three months ended September 30, 2020 decreased compared with the three months ended September 30, 2019, primarily due to a \$6.5 million, or 28%, decrease in net interest expense, partially offset by a \$3.6 million, or 100%, increase in write-off of debt issuance costs. Total dividends of \$2.2 million on our preferred stock were recorded in both the three months ended September 30, 2020 and 2019.

The decrease in operating expenses and total other expense, partially offset by the decrease in revenue and the net loss from discontinued operations resulted in an increase in net income attributable to CAI common stockholders for the three months ended September 30, 2020 compared to the three months ended September 30, 2019, of \$21.2 million.

Container lease revenue

(\$ in thousand)	Three Months Ended September 30,		Change	
	2020	2019	Amount	Percent
Container lease revenue	\$ 73,890	\$ 75,535	\$ (1,645)	(2)%

The decrease in container lease revenue for the three months ended September 30, 2020 compared to the three months ended September 30, 2019 was mainly attributable to a \$1.4 million decrease in rental revenue resulting from a 2% reduction in average owned container per diem rental rates and a \$0.9 million decrease in rental revenue arising from a change to cash-based revenue recognition for a certain customer due to collectability issues, partially offset by a \$0.6 million increase in rental revenue resulting from a 1% increase in the average number of CEUs of on-lease owned containers.

Rail lease revenue

(\$ in thousand)	Three Months Ended September 30,		Change	
	2020	2019	Amount	Percent
Rail lease revenue	\$ 5,162	\$ 5,871	\$ (709)	(12)%

The decrease in rail lease revenue for the three months ended September 30, 2020 compared to the three months ended September 30, 2019 was mainly attributable to a 7% decrease in the average number of on-lease railcars.

Depreciation of rental equipment

(\$ in thousand)	Three Months Ended September 30,		Change	
	2020	2019	Amount	Percent
Container leasing	\$ 28,267	\$ 28,030	\$ 237	1 %
Rail leasing	2,161	-	2,161	100 %
	<u>\$ 30,428</u>	<u>\$ 28,030</u>	<u>\$ 2,398</u>	<u>9 %</u>

Container leasing

Depreciation expense for the three months ended September 30, 2020 remained relatively consistent with the three months ended September 30, 2019.

Rail leasing

The increase in depreciation expense for the three months ended September 30, 2020 compared to the three months ended September 30, 2019 was primarily attributable to differences in the timing of railcar assets being held for sale, during which time no depreciation was charged. Railcar assets were classified as held for sale for the three months ended September 30, 2019, while they were classified as held for use for the three months ended September 30, 2020.

Impairment of rental equipment

(\$ in thousand)	Three Months Ended September 30,		Change	
	2020	2019	Amount	Percent
Rail leasing	\$ -	\$ 25,632	\$ (25,632)	(100)%

An impairment charge of \$25.6 million was recognized during the three months ended September 30, 2019 to reduce the book value of the railcar portfolio, on an individual basis, to the lower of its net book value or its estimated fair value at the date when the decision was made to sell the assets of the railcar business.

Storage, handling and other expenses

(\$ in thousand)	Three Months Ended September 30,		Change	
	2020	2019	Amount	Percent
Container leasing	\$ 4,713	\$ 4,672	\$ 41	1 %
Rail leasing	1,973	3,453	(1,480)	(43)%
	<u>\$ 6,686</u>	<u>\$ 8,125</u>	<u>\$ (1,439)</u>	<u>(18)%</u>

Container leasing

Storage, handling and other expenses for the three months ended September 30, 2020 remained relatively consistent with the three months ended September 30, 2019.

Rail leasing

The decrease in storage, handling and other expenses for the three months ended September 30, 2020 compared to the three months ended September 30, 2019 was primarily attributable to a \$1.8 million decrease in repair and maintenance costs, partially offset by a \$0.4 million increase in positioning fees.

Gain on sale of rental equipment

(\$ in thousand)	Three Months Ended September 30,		Change	
	2020	2019	Amount	Percent
Container leasing	\$ 2,419	\$ 2,411	\$ 8	-
Rail leasing	310	757	(447)	(59)%
	<u>\$ 2,729</u>	<u>\$ 3,168</u>	<u>\$ (439)</u>	<u>(14)%</u>

Container leasing

Gain on sale of rental equipment for the three months ended September 30, 2020 remained relatively consistent with the three months ended September 30, 2019.

Rail leasing

The decrease in gain on sale of rental equipment for the three months ended September 30, 2020 compared to the three months ended September 30, 2019 was mainly attributable to a 97% decrease in the average sale price per unit as sales made in the three months ended September 30, 2020 were for scrap, partially offset by a 121% increase in the number of units sold, between the two periods.

Administrative expenses

(\$ in thousand)	Three Months Ended September 30,		Change	
	2020	2019	Amount	Percent
Container leasing	\$ 5,389	\$ 8,658	\$ (3,269)	(38)%
Rail leasing	999	620	379	61 %
	<u>\$ 6,388</u>	<u>\$ 9,278</u>	<u>\$ (2,890)</u>	<u>(31)%</u>

Container leasing

The decrease in administrative expenses for the three months ended September 30, 2020 compared to the three months ended September 30, 2019 was primarily attributable to a \$3.5 million decrease in bad debt expense, mainly due to cash receipts from a previously reserved customer, partially offset by a \$0.2 million increase in payroll-related costs.

Rail leasing

The increase in administrative expenses for the three months ended September 30, 2020 compared to the three months ended September 30, 2019 was primarily attributable to a \$0.2 million increase in allocated overhead costs and a \$0.1 million increase in bad debt expense.

Other expense

(\$ in thousand)	Three Months Ended September 30,		Change	
	2020	2019	Amount	Percent
Net interest expense	\$ 16,630	\$ 23,102	\$ (6,472)	(28)%
Write-off of debt issuance costs	3,641	-	3,641	100 %
Other (income) expense	(306)	380	(686)	181 %
	<u>\$ 19,965</u>	<u>\$ 23,482</u>	<u>\$ (3,517)</u>	<u>(15)%</u>

Net interest expense

The decrease in net interest expense for the three months ended September 30, 2020 compared to the three months ended September 30, 2019 was due primarily to a decrease in the average interest rate on our outstanding debt from approximately 3.7% as of September 30, 2019 to 2.5% as of September 30, 2020, caused primarily by a decrease in LIBOR, as well as a decrease in our average loan principal balance between the two periods, as we decreased acquisition activity for rental equipment.

Write-off of debt issuance costs

The \$3.6 million write-off of debt issuance costs during the three months ended September 30, 2020 was due to the early repayment of debt associated with our Series 2017-1 and Series 2018-1 asset-backed notes.

Other (income) expense

Other income, representing a gain on foreign exchange of \$0.3 million for the three months ended September 30, 2020, increased from a loss of \$0.4 million for the three months ended September 30, 2019, primarily as a result of movements in the U.S. Dollar exchange rate against the Euro.

Income tax expense (benefit)

(\$ in thousand)	Three Months Ended September 30,		Change	
	2020	2019	Amount	Percent
Income tax expense (benefit)	\$ 1,349	\$ (4,830)	\$ 6,179	128 %

The increase in income tax expense for the three months ended September 30, 2020 compared to three months ended September 30, 2019 was mainly attributable to a tax benefit resulting from the impairment of railcar assets of \$25.6 million during the three months ended September 30, 2019, as well as an increase in the estimated effective tax rate. The full-year estimated effective tax rate was 8.1% at September 30, 2020, compared to an effective tax rate of 6.1% at September 30, 2019. The increase in the estimated full-year effective tax rate was primarily due to an increase in the amount of interest income generated by foreign finance leases subject to both foreign and U.S. income tax.

Preferred stock dividends

(\$ in thousand)	Three Months Ended September 30,		Change	
	2020	2019	Amount	Percent
Preferred stock dividends	\$ 2,207	\$ 2,207	\$ -	- %

Preferred stock dividends for the three months ended September 30, 2020 remained consistent with the three months ended September 30, 2019.

Loss from discontinued operations

	Three Months Ended September 30,		Change	
	2020	2019	Amount	Percent
Logistics revenue	\$ 13,550	\$ 30,270	\$ (16,720)	(55)%
Operating expenses	15,525	31,082	(15,557)	(50)%
Interest income	1	4	(3)	(75)%
Net loss from discontinued operations	(1,522)	(636)	(886)	139 %

The decrease in logistics revenue and transportation costs for the three months ended September 30, 2020 compared to the three months ended September 30, 2019, was primarily attributable to the sale of the logistics business during the three months ended September 30, 2020. The increase in the net loss from discontinued operations for the three months ended September 30, 2020 compared to the three months ended September 30, 2019, was primarily due to certain sale related costs including severance and bonus payments.

Results of Operations - Nine Months Ended September 30, 2020 Compared to Nine Months Ended September 30, 2019

The following table summarizes our results of operations for the nine months ended September 30, 2020 and 2019 (dollars in thousands):

	Nine Months Ended September 30,		Change	
	2020	2019	Amount	Percent
Total revenue	\$ 229,693	\$ 245,546	\$ (15,853)	(6)%
Operating expenses	139,944	155,264	(15,320)	(10)%
Total other expenses	58,088	70,702	(12,614)	(18)%
Net income attributable to CAI common stockholders	6,866	11,668	(4,802)	(41)%

The decrease in total revenue for the nine months ended September 30, 2020 compared to the nine months ended September 30, 2019, was attributable to a \$12.9 million, or 6%, decrease in container lease revenue and a \$3.0 million, or 15%, decrease in rail lease revenue. The decrease in operating expenses for the nine months ended September 30, 2020 compared to the nine months ended September 30, 2019, was the result of a \$13.2 million, or 40%, decrease in impairment charges related to our rail assets, a \$5.1 million, or 19%, decrease in administrative expenses and a \$3.3 million, or 4%, decrease in depreciation expense, partially offset by a \$5.8 million, or 47% decrease in gain on sale of rental equipment, and a \$0.5 million, or 3% increase in storage, handling and other expenses.

Total other expenses for the nine months ended September 30, 2020 decreased compared with the nine months ended September 30, 2019, primarily due to a \$15.6 million, or 22%, decrease in net interest expense and a \$0.7 million, or 129%, increase in other income, partially offset by a \$3.6 million, or 100%, increase in write-off of debt issuance costs. Total dividends of \$6.6 million on our preferred stock were recorded in both the nine months ended September 30, 2020 and 2019.

The decrease in revenue and net loss from discontinued operations, partially offset by the decrease in operating expenses and total other expenses resulted in a decrease in net income attributable to CAI common stockholders for the nine months ended September 30, 2020 compared to the nine months ended September 30, 2019, of \$4.8 million.

Container lease revenue

(\$ in thousand)	Nine Months Ended September 30,		Change	
	2020	2019	Amount	Percent
Container lease revenue	\$ 212,446	\$ 225,332	\$ (12,886)	(6)%

The decrease in container lease revenue for the nine months ended September 30, 2020 compared to the nine months ended September 30, 2019 was mainly attributable to an \$11.0 million decrease in rental revenue resulting from a 6% reduction in average owned container per diem rental rates and a \$7.5 million decrease in rental revenue arising from a change to cash-based revenue recognition for a certain customer due to collectability issues, partially offset by a \$5.4 million increase in rental revenue resulting from a 3% increase in the average number of CEUs of on-lease owned containers.

Rail lease revenue

(\$ in thousand)	Nine Months Ended September 30,		Change	
	2020	2019	Amount	Percent
Rail lease revenue	\$ 17,247	\$ 20,214	\$ (2,967)	(15)%

The decrease in rail lease revenue for the nine months ended September 30, 2020 compared to the nine months ended September 30, 2019 was mainly attributable to a 12% decrease in the average size of the on-lease railcar fleet, caused primarily by the sale of railcars.

Depreciation of rental equipment

(\$ in thousand)	Nine Months Ended September 30,		Change	
	2020	2019	Amount	Percent
Container leasing	\$ 82,065	\$ 84,381	\$ (2,316)	(3)%
Rail leasing	4,257	5,248	(991)	(19)%
	<u>\$ 86,322</u>	<u>\$ 89,629</u>	<u>\$ (3,307)</u>	<u>(4)%</u>

Container leasing

The decrease in depreciation expense for the nine months ended September 30, 2020 compared to the nine months ended September 30, 2019 was mainly attributable to a 1% decrease in the average size of our owned container fleet during the last twelve months and 6% of containers purchased during the same period being used, which depreciate at a lower rate or are already fully depreciated.

Rail leasing

The decrease in depreciation expense for the nine months ended September 30, 2020 compared to the nine months ended September 30, 2019 was primarily attributable to differences in the timing of railcar assets being held for sale, during which time no depreciation was charged. Railcar assets were classified as held for sale for three months during the nine months ended September 30, 2020, compared to four months during the nine months ended September 30, 2019. There was also a 12% decrease in the average size of the railcar fleet during the last twelve months.

Impairment of rental equipment

(\$ in thousand)	Nine Months Ended September 30,		Change	
	2020	2019	Amount	Percent
Rail leasing	\$ 19,724	\$ 32,955	\$ (13,231)	(40)%

A charge of \$33.0 million was recognized during the nine months ended September 30, 2019 to reflect the loss on classification of the railcar portfolio as held for sale, and its subsequent impairment. The impairment charge for the nine months ended September 30, 2020 included a charge of \$19.2 million that was recognized during the three months ended March 31, 2020, when the held for sale criteria for the railcar assets were no longer met. The impairment reduced the book value of the railcar portfolio, on an individual basis, to the lower of its net book value had the assets not been classified as held for sale, or its estimated fair value at the date when the held for sale criteria were no longer met. For additional information on the impairment, see Note 4 to our consolidated financial statements in this Quarterly Report on Form 10-Q.

Storage, handling and other expenses

(\$ in thousand)	Nine Months Ended September 30,		Change	
	2020	2019	Amount	Percent
Container leasing	\$ 14,305	\$ 12,631	\$ 1,674	13 %
Rail leasing	4,603	5,813	(1,210)	(21)%
	<u>\$ 18,908</u>	<u>\$ 18,444</u>	<u>\$ 464</u>	<u>3 %</u>

Container leasing

The increase in storage, handling and other expenses for the nine months ended September 30, 2020 compared to the nine months ended September 30, 2019 was primarily attributable to a \$1.7 million increase in storage and repair expenses due to an increase in the average size of the off-lease fleet.

Rail leasing

The decrease in storage, handling and other expenses for the nine months ended September 30, 2020 compared to the nine months ended September 30, 2019 was primarily attributable to a \$1.7 million decrease in repair and maintenance costs, partially offset by a \$0.7 million increase in positioning fees.

Gain on sale of rental equipment

(\$ in thousand)	Nine Months Ended September 30,		Change	
	2020	2019	Amount	Percent
Container leasing	\$ 5,854	\$ 2,847	\$ 3,007	106 %
Rail leasing	597	9,418	(8,821)	(94)%
	<u>\$ 6,451</u>	<u>\$ 12,265</u>	<u>\$ (5,814)</u>	<u>(47)%</u>

Container leasing

The increase in gain on sale of rental equipment for the nine months ended September 30, 2020 compared to the nine months ended September 30, 2019 was mainly attributable to a \$2.6 million net selling loss recognized at the commencement of a finance lease during the quarter ended June 30, 2019.

Rail leasing

The decrease in gain on sale of rental equipment for the nine months ended September 30, 2020 compared to the nine months ended September 30, 2019 was mainly attributable to an 80% decrease in the number of railcars sold between the two periods, primarily due to the sale of 1,946 railcars on February 26, 2019, resulting in a gain on sale of \$7.0 million.

Administrative expenses

(\$ in thousand)	Nine Months Ended September 30,		Change	
	2020	2019	Amount	Percent
Container leasing	\$ 18,830	\$ 23,524	\$ (4,694)	(20)%
Rail leasing	2,611	2,977	(366)	(12)%
	<u>\$ 21,441</u>	<u>\$ 26,501</u>	<u>\$ (5,060)</u>	<u>(19)%</u>

Container leasing

The decrease in administrative expenses for the nine months ended September 30, 2020 compared to the nine months ended September 30, 2019 was primarily attributable to a \$7.3 million decrease in bad debt expense, mainly due to cash receipts from a previously reserved customer, partially offset by a \$1.7 million increase in severance costs mainly associated with the change in our Chief Executive Officer and an increase of \$1.3 million in professional fees due to the strategic review process.

Rail leasing

The decrease in administrative expenses for the nine months ended September 30, 2020 compared to the nine months ended September 30, 2019 was primarily attributable to a \$0.4 million decrease in bad debt expense due to improved collection efforts.

Other expense

(\$ in thousand)	Nine Months Ended September 30,		Change	
	2020	2019	Amount	Percent
Net interest expense	\$ 54,604	\$ 70,165	\$ (15,561)	(22)%
Write-off of debt issuance costs	3,641	-	3,641	100 %
Other (income) expense	(157)	537	(694)	(129)%
	<u>\$ 58,088</u>	<u>\$ 70,702</u>	<u>\$ (12,614)</u>	<u>(18)%</u>

Net interest expense

The decrease in net interest expense for the nine months ended September 30, 2020 compared to the nine months ended September 30, 2019 was due primarily to a decrease in the average interest rate on our outstanding debt from approximately 3.7% as of September 30, 2019 to 2.5% as of September 30, 2020, caused primarily by a decrease in LIBOR, as well as a decrease in our average loan principal balance between the two periods, as we decreased acquisition activity for rental equipment.

Write-off of debt issuance costs

The \$3.6 million write-off of debt issuance costs during the nine months ended September 30, 2020 is due to the early repayment of debt associated with our Series 2017-1 and Series 2018-1 asset-backed notes.

Other (income) expense

Other income, representing a gain on foreign exchange of \$0.2 million for the nine months ended September 30, 2020, increased from a loss of \$0.5 million for the nine months ended September 30, 2019, primarily as a result of movements in the U.S. Dollar exchange rate against the Euro.

Income tax benefit

(\$ in thousand)	Nine Months Ended September 30,		Change	
	2020	2019	Amount	Percent
Income tax benefit	\$ 594	\$ 2,098	\$ (1,504)	(72)%

The decrease in income tax benefit for the nine months ended September 30, 2020 compared to nine months ended September 30, 2019 was mainly attributable to a decrease in the discrete tax benefit arising from the impairment of railcars, and an increase in the estimated full-year effective tax rate to 8.1% at September 30, 2020, compared to an effective tax rate of 6.1% at September 30, 2019. The increase in the estimated full-year effective tax rate before discrete items was primarily due to an increase in income before tax and the amount of interest income generated by foreign finance leases subject to both foreign and U.S. income tax.

Preferred stock dividends

(\$ in thousand)	Nine Months Ended September 30,		Change	
	2020	2019	Amount	Percent
Preferred stock dividends	\$ 6,621	\$ 6,621	\$ -	- %

Preferred stock dividends for the nine months ended September 30, 2020 remained consistent with the nine months ended September 30, 2019.

Loss from discontinued operations

	Nine Months Ended September 30,		Change	
	2020	2019	Amount	Percent
Logistics revenue	\$ 66,304	\$ 87,788	\$ (21,484)	(24)%
Operating expenses	88,619	92,233	(3,614)	(4)%
Interest income	7	12	(5)	(42)%
Net loss from discontinued operations	(18,768)	(3,389)	(15,379)	454 %

The decrease in logistics revenue and transportation costs for the nine months ended September 30, 2020 compared to the nine months ended September 30, 2019, was primarily attributable to the sale of the logistics business during the three months ended September 30, 2020. The increase in the net loss from discontinued operations for the nine months ended September 30, 2020 compared to the nine months ended September 30, 2019, was a result of the \$18.5 million loss on classification as held for sale recorded during the three months ended June 30, 2020, primarily due to the write down of goodwill and intangible assets, and certain sale related costs including severance and bonus payments.

Liquidity and Capital Resources

As of September 30, 2020, we had cash and cash equivalents of \$382.4 million, including \$340.1 million of restricted cash, and \$26.8 million of cash held by variable interest entities (VIEs). The restrictions on \$316.9 million of the restricted cash at September 30, 2020 were lifted on October 26, 2020, when the cash was used to repay in full the amount outstanding under the Series 2020-2 asset-backed notes, with the balance being returned to the Company.

Our principal sources of liquidity are cash in-flows provided by operating activities, proceeds from the sale of rental equipment, borrowings from financial institutions, and equity and debt offerings. Our cash in-flows are used to finance capital expenditures and meet debt service requirements.

As of September 30, 2020, our outstanding indebtedness and current maximum borrowing level was as follows (in thousands):

	Current Amount Outstanding	Current Maximum Borrowing Level
Revolving credit facilities	\$ 815,013	\$ 1,279,315
Term loans	236,924	236,924
Senior secured notes	46,665	46,665
Asset-backed notes	1,017,500	1,017,500
Collateralized financing obligations	75,931	75,931
Term loans held by VIE	32,570	32,570
	<u>2,224,603</u>	<u>2,688,905</u>
Debt discount and debt issuance costs	(16,420)	-
Total	<u>\$ 2,208,183</u>	<u>\$ 2,688,905</u>

As of September 30, 2020, we had \$464.2 million in availability under our revolving credit facilities (net of \$0.1 million in letters of credit), subject to our ability to meet the collateral requirements under the agreements governing the facilities. Based on the borrowing base and collateral requirements at September 30, 2020, the borrowing availability under our revolving credit facilities was \$164.1 million, assuming no additional contributions of assets.

As of September 30, 2020, we had a total of \$1,813.4 million of debt in facilities with fixed interest rates or floating interest rates that have been synthetically fixed through interest rate swap agreements. This accounts for 82% of our total outstanding debt.

For further information on our debt instruments, see Note 6 to the consolidated financial statements in this Quarterly Report on Form 10-Q and Note 10 to the consolidated financial statements in our Annual Report on Form 10-K for the year ended December 31, 2019, filed with the SEC on March 5, 2020.

We continue to monitor the COVID-19 outbreak and its impact on our overall liquidity position and outlook. The ultimate impact that COVID-19 may have on our operational and financial performance over the next 12 months is currently uncertain and will depend on certain developments, including, among others, the impact of COVID-19 on our customers and the magnitude and duration of the pandemic. Assuming that our customers meet their contractual commitments, we currently believe that cash provided by operating activities and existing cash, proceeds from the sale of rental equipment, and borrowing availability under our debt facilities are sufficient to meet our liquidity needs for at least the next twelve months.

In addition to customary events of default, the agreements governing our indebtedness contain restrictive covenants, including limitations on certain liens, indebtedness and investments. In addition, the agreements governing our indebtedness contain various restrictive financial and other covenants. The financial covenants in the agreements governing our indebtedness require us to maintain: (1) in the case of our debt facilities, a consolidated funded debt to consolidated tangible net worth ratio of no more than 3.75:1.00, and in the case of our asset-backed notes, of no more than 4.50:1.00; and (2) in the case of our debt facilities, a fixed charge coverage ratio of at least 1.20:1.00, and in the case of our asset-backed notes, of at least 1.10:1.00. As of September 30, 2020, we were in compliance with all of our financial and other covenants and we expect to remain in compliance for at least the next twelve months.

Cash Flows

The following table sets forth certain cash flow information for the nine months ended September 30, 2020 and September 30, 2019 (in thousands):

	Nine Months Ended September 30,	
	2020	2019
Net income	\$ 13,487	\$ 18,289
Net income from continuing operations adjusted for non-cash items	129,216	134,681
Changes in working capital	66,105	54,944
Net cash provided by operating activities of continuing operations	195,321	189,625
Net cash provided by (used in) investing activities of continuing operations	10,990	(113,577)
Net cash provided by (used in) financing activities of continuing operations	94,415	(73,399)
Net cash provided by (used in) discontinued operations	8,497	(1,728)
Effect on cash of foreign currency translation	(15)	(874)
Net increase in cash and restricted cash	309,208	47
Cash and restricted cash at beginning of period	73,239	75,983
Cash and restricted cash at end of period	<u>\$ 382,447</u>	<u>\$ 76,030</u>

Cash Flows from Continuing Operations*Operating Activities*

Net cash provided by operating activities of continuing operations was \$195.3 million for the nine months ended September 30, 2020, an increase of \$5.7 million compared to \$189.6 million for the nine months ended September 30, 2019. The increase was due to an \$11.2 million increase in our net working capital adjustments, partially offset by a \$5.5 million decrease in income from continuing operations as adjusted for depreciation, impairment and other non-cash items. The decrease of \$5.5 million in income from continuing operations as adjusted for non-cash items was primarily due to a decrease of \$13.2 million in impairment of rental equipment, a decrease of \$7.6 million in bad debt expense due to receipt of payments from a previously reserved customer, and a decrease of \$2.7 million in depreciation expense, partially offset by a \$5.8 million decrease in gain on sale of rental equipment mainly due to a large sale of railcars in the prior year and an increase of \$3.3 million in amortization and write-off of unamortized debt issuance costs.

Net working capital provided by operating activities of \$66.1 million in the nine months ended September 30, 2020, was due to a \$54.7 million decrease in net investment in finance leases, representing the receipt of principal payments, and an \$11.8 million decrease in accounts receivable, primarily caused by the timing of cash receipts from customers. Net working capital provided by operating activities of \$54.9 million in the nine months ended September 30, 2019 was due to a \$48.7 million decrease in net investment in finance leases, representing the receipt of principal payments, a \$4.6 million decrease in accounts receivable, primarily caused by the timing of cash receipts from customers, and a \$3.5 million increase in accounts payable, accrued expenses and other liabilities, primarily caused by the timing of payments, partially offset by a \$1.8 million decrease in unearned revenue.

Investing Activities

Net cash provided by investing activities of continuing operations was \$11.0 million for the nine months ended September 30, 2020, an increase of \$124.6 million compared to net cash used in investing activities of \$113.6 million for the nine months ended September 30, 2019. The increase in cash provided was attributable to a \$287.1 million decrease in purchase of rental equipment, a \$6.3 million decrease in purchase of financing receivable, a \$2.2 million increase in receipt of principal payments from financing receivables, and a \$1.0 million decrease in purchase of furniture, fixtures and equipment, partially offset by a \$172.0 million decrease in proceeds from sale of rental equipment.

Financing Activities

Net cash provided by financing activities of continuing operations was \$94.4 million for the nine months ended September 30, 2020, an increase of \$167.8 million compared to net cash used in financing activities of \$73.4 million for the nine months ended September 30, 2019. During the nine months ended September 30, 2020, our net cash inflow from borrowings was \$110.4 million compared to net cash outflow of \$32.4 million for the nine months ended September 30, 2019. The increase in net cash inflow from borrowings and a decrease of \$34.1 million in the repurchase of common stock were partially offset by an increase of \$7.5 million in debt issuance costs and an increase of \$4.4 million in dividends paid to common stockholders.

Cash Flows from Discontinued Operations

Net cash provided by discontinued operations was \$8.5 million for the nine months ended September 30, 2020, an increase of \$10.2 million compared to net cash used by discontinued operations of \$1.7 million for the nine months ended September 30, 2019. The increase in cash was primarily attributable to a \$5.9 million increase in net cash provided by investing activities of discontinued operations, resulting from proceeds received upon sale of the business, and a \$4.3 million increase in net cash provided by operating activities of discontinued operations, mainly resulting from a decrease in accounts receivable due to a decrease in the volume of sales between the two periods.

Equity Transactions

Stock Repurchase Plan

In October 2018, we announced that our Board of Directors approved the repurchase of up to three million shares of our outstanding common stock. The number, price, structure and timing of the repurchases, if any, will be at our sole discretion and will be evaluated by us depending on prevailing market conditions, corporate needs, and other factors. The stock repurchases may be made in the open market, block trades or privately negotiated transactions. This stock repurchase program replaces any available prior share repurchase authorization and may be discontinued at any time. We did not repurchase any shares under this repurchase plan during the nine months ended September 30, 2020. As of September 30, 2020, approximately 1.0 million shares remained available for repurchase under our share repurchase program.

Contractual Obligations and Commercial Commitments

The following table sets forth our contractual obligations and commercial commitments by due date as of September 30, 2020 (in thousands):

	Payments Due by Period						
	Total	Less than 1 year	1-2 years	2-3 years	3-4 years	4-5 years	More than 5 years
Total debt obligations:							
Revolving credit facilities	\$ 815,013	\$ -	\$ -	\$ 677,513	\$ 137,500	\$ -	\$ -
Term loans	236,924	130,774	7,800	28,350	70,000	-	-
Senior secured notes	46,665	6,110	40,555	-	-	-	-
Asset-backed notes	1,017,500	337,211	62,411	62,411	62,411	64,201	428,855
Collateralized financing obligations	75,931	28,474	29,973	-	-	-	17,484
Term loans held by VIE	32,570	5,425	5,660	5,906	6,157	6,426	2,996
Interest on debt and capital lease obligations (1)	159,407	42,894	37,425	29,752	12,946	10,845	25,545
Rental equipment payable	89,634	89,634	-	-	-	-	-
Rent, office facilities and equipment	5,041	2,541	1,988	298	175	39	-
Equipment purchase commitments - Containers	116,941	116,941	-	-	-	-	-
Total contractual obligations	\$ 2,595,626	\$ 760,004	\$ 185,812	\$ 804,230	\$ 289,189	\$ 81,511	\$ 474,880

(1) Our estimate of interest expense commitment includes \$15.5 million relating to our revolving credit facilities subject to variable interest rates, \$26.5 million relating to our revolving credit facilities subject to fixed interest rates, \$15.0 million relating to our term loans, \$4.1 million relating to our senior secured notes, \$87.9 million relating to our asset-back notes, \$6.2 million relating to our collateralized financing obligations, and \$4.1 million relating to our term loans held by VIE. The calculation of interest commitment related to our debt assumes the following weighted-average interest rates as of September 30, 2020: variable-rate revolving credit facilities, 1.6%; fixed-rate revolving credit facilities, 1.9%; term loans, 3.3%; senior secured notes, 4.9%; asset-backed notes, 2.9%; collateralized financing obligations, 1.6%; and term loans held by VIE, 4.2%. These calculations assume that weighted-average interest rates will remain at the same level over the next five years. We expect that interest rates will vary over time based upon fluctuations in the underlying indexes upon which these rates are based, including the potential discontinuation of LIBOR after 2021.

Off-Balance Sheet Arrangements

As of September 30, 2020, we had no material off-balance sheet arrangements or obligations that have or are reasonably likely to have a current or future effect on our financial condition, revenues or expenses, results of operations, liquidity, capital expenditures, or capital resources that are material to investors.

Critical Accounting Policies and Estimates

There have been no changes to our critical accounting policies during the nine months ended September 30, 2020. See Critical Accounting Policies and Estimates in our Annual Report on Form 10-K for the year ended December 31, 2019, filed with the SEC on March 5, 2020.

Recent Accounting Pronouncements

Except for the most recently adopted accounting pronouncements described in Note 1 to our unaudited consolidated financial statements included in this Quarterly Report on Form 10-Q, there are no other recent accounting pronouncement that are relevant to our business.

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

Market risk represents the risk of changes in value of a financial instrument, derivative or non-derivative, caused by fluctuations in foreign exchange rates and interest rates. Changes in these factors could cause fluctuations in our results of operations and cash flows. We are exposed to the market risks described below.

Foreign Exchange Rate Risk. Although we have significant foreign-based operations, the U.S. Dollar is our primary operating currency. Thus, most of our revenue and expenses are denominated in U.S. Dollars. We have equipment sales in British Pound Sterling, Euros and Japanese Yen and incur overhead costs in foreign currencies, primarily in British Pound Sterling and Euros. During the nine months ended September 30, 2020, the U.S. Dollar decreased in value in relation to other major foreign currencies (such as the Euro and British Pound Sterling). The decrease in the relative value of the U.S. Dollar has increased our revenues and expenses denominated in foreign currencies. The associated increase in the value of certain foreign currencies as compared to the U.S. Dollar has also caused assets held at some of our foreign subsidiaries to increase in value when translated to US dollars. We recognized a gain on foreign exchange of \$0.3 million and \$0.2 million for the three and nine months ended September 30, 2020, respectively. A 10% change in foreign exchange rates would not have a material impact on our financial position, results of operations or cash flows.

Interest Rate Risk. The nature of our business exposes us to market risk arising from changes in interest rates to which our variable-rate debt is linked. In July 2020, we entered into a five-year interest rate swap agreement to hedge against changes in future cash flows resulting from changes in interest rates on \$500.0 million of variable-rate borrowings. Under the terms of the interest rate swap agreement, we receive from the counterparty interest on the notional amount based on one-month LIBOR and pay to the counterparty a fixed rate of 0.29%. Any changes in the fair value of the derivative instrument are recognized in accumulated other comprehensive loss and reclassified to net interest expense as they are realized.

Approximately 82% of our debt is either fixed or hedged using derivative instruments, which helps mitigate the impact of changes in short-term interest rates. However, a 1.0% increase or decrease in the interest rates on our unhedged debt would result in an increase or decrease of approximately \$4.1 million in interest expense over the next 12 months.

ITEM 4. CONTROLS AND PROCEDURES

Management Evaluation of Disclosure Controls and Procedures

In accordance with Rule 13a-15(b) under the Securities Exchange Act of 1934, as amended (the Exchange Act), we carried out an evaluation, under the supervision and with the participation of our management, including our principal executive and financial officer, of the effectiveness of the design and operation of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) of the Exchange Act) as of the end of the period covered by this Quarterly Report on Form 10-Q. Based upon such evaluation, our principal executive and financial officer concluded that as of September 30, 2020 our disclosure controls and procedures were not effective due to a material weakness in internal control over financial reporting described in management's annual report on internal control over financial reporting in our Annual Report on Form 10-K for the year ended December 31, 2019.

Remediation and Changes in Internal Control Over Financial Reporting

We have taken actions to improve our internal control over financial reporting, including implementing plans as identified in Item 9A of our Annual Report on Form 10-K for the year ended December 31, 2019, to address our material weakness. The material weakness will not be considered remediated until the applicable remedial controls operate for a sufficient period of time and management has concluded, through testing, that these controls are operating effectively. We expect that remediation of this material weakness will be completed in 2020.

Except as noted above, there has been no change in our internal control over financial reporting (as defined in Rules 13a-15(f) and 15d-15(f) under Exchange Act) that occurred during the quarter ended September 30, 2020, which has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

PART II — OTHER INFORMATION

ITEM 1. LEGAL PROCEEDINGS

From time to time we may be a party to litigation matters or disputes arising in the ordinary course of business, including in connection with enforcing our rights under our leases. Currently, we are not a party to any legal proceedings which are material to our business, financial condition, results of operations or cash flows.

ITEM 1A. RISK FACTORS

Before making an investment decision, investors should carefully consider the risks in the “Risk Factors” in Part 1: Item 1A of our Annual Report on Form 10-K for the year ended December 31, 2019 filed with the SEC on March 5, 2020. These risks are not the only ones facing our company. Additional risks not currently known to us or that we currently believe are immaterial may also impair our business operations. Any of these risks could adversely affect our business, cash flows, financial condition and results of operations. The trading price of our common stock and preferred stock could fluctuate due to any of these risks, and investors may lose all or part of their investment. In assessing these risks, investors should also refer to the other information contained or incorporated by reference in this Quarterly Report on Form 10-Q. Except as set forth below, there have been no material changes in our risk factors from those discussed in our Annual Report on Form 10-K for the year ended December 31, 2019.

The continued spread of the COVID-19 pandemic may have a material adverse impact on our business, financial condition and results of operations.

The ongoing COVID-19 pandemic has resulted in a significant impact to businesses and supply chains globally. The imposition of work and travel restrictions, as well as other actions by government authorities to contain the outbreak, have led to extended shutdowns of certain businesses, lower factory production, reduced volumes of global imports and exports and disruptions both of global and domestic transportation. The supply chain disruptions and government actions to counter the pandemic further exacerbated financial challenges faced by our shipping line and other customers. Additionally, the economic uncertainty created by the pandemic is affecting demand in several manufacturing sectors and has resulted in a slowdown in the global economy, the extent and duration of which are uncertain. Further, in response to the pandemic, many businesses, including ourselves, have implemented remote working arrangements for their employees that may continue, in whole or in part, for an extended period. Risks associated with the COVID-19 pandemic on our business include, but are not limited to:

- increased credit concerns relating to our shipping line and rail shipper customers as they face reduced demand, operational disruptions and increased costs relating to the pandemic, including the risk of bankruptcy or significant payments defaults or delays;
- further reduced demand for rental equipment and increased pressure on lease rates;
- reduced demand for sale of rental equipment and increased pressure on sale rates;
- operational issues that could prevent our rental equipment from being discharged or picked up in affected areas or in other locations after having visited affected areas for a prolonged period of time;
- business community risks associated with the transition to remote working arrangements, including increased cybersecurity risks, internet capacity constraints or other systems problems, and unanticipated difficulties or delays in our financial reporting processes;
- liquidity risks, including that disruptions in financial markets as a result of the pandemic may increase the cost and availability of capital, and the risk of non-compliance with financial covenants in debt agreements;
- potential impacts on key management, including health impacts and distractions caused by the pandemic response; and
- potential impacts on business relationships due to restrictions on travel.

The magnitude of the COVID-19 pandemic, including the extent of any impact on our business, financial position, results of operations or liquidity, which could be material, cannot be reasonably determined at this time due to the rapid development and fluidity of the situation. The effects of the pandemic on our business will depend on its duration and severity, whether business disruptions will continue and the continued overall impact on the global economy.

ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

Issuer Purchases of Equity Securities

Period	Total Number of Shares (or Units) Purchased ⁽¹⁾	Average Price Paid per Share (or Unit) ⁽¹⁾	Total Number of Shares (or Units) Purchased as Part of Publicly Announced Plans or Programs ⁽¹⁾	Maximum Number (or Approximate Dollar Value) of Shares (or Units) that May Yet Be Purchased Under the Plans or Programs ⁽¹⁾
July 1, 2020 – July 31, 2020 ⁽²⁾	222	\$ 15.87	-	1,000,000
August 1, 2020 – August 31, 2020 ⁽²⁾	307	21.96	-	1,000,000
September 1, 2020 – September 30, 2020	-	-	-	1,000,000
Total	529	\$ 19.40	-	1,000,000

⁽¹⁾ On October 8, 2018, we announced that our Board of Directors had approved the repurchase of up to three million shares of outstanding common stock. The repurchase plan does not have an expiration date and does not oblige us to acquire any particular amount of our common stock. As of September 30, 2020, 1.0 million shares remained available for repurchase under our share repurchase plan.

⁽²⁾ Represents shares withheld by the Company to satisfy the tax obligations of certain of our employees upon the vesting of restricted stock awards.

ITEM 3. DEFAULTS UPON SENIOR SECURITIES

None.

ITEM 4. MINE SAFETY DISCLOSURES

Not applicable.

ITEM 5. OTHER INFORMATION

None.

ITEM 6. EXHIBITS

See below for a list of exhibits filed or furnished with this report, which are incorporated by reference herein.

Exhibit No.	Description
3.1	Amended and Restated Certificate of Incorporation of CAI International, Inc. (incorporated by reference to Exhibit 3.1 to our Registration Statement on Form S-1, as amended, File No. 333-140496 filed on April 24, 2007).
3.2	Certificate of Amendment to the Amended and Restated Certificate of Incorporation of CAI International, Inc., dated June 4, 2018 (incorporated by reference to Exhibit 3.1 to our Current Report on Form 8-K filed on June 5, 2018).
3.3	Certificate of Designations of Rights and Preferences of 8.50% Series A Fixed-to-Floating Rate Cumulative Redeemable Perpetual Preferred Stock, dated March 28, 2018 (incorporated by reference to Exhibit 3.1 to our Current Report on Form 8-K filed on March 28, 2018).
3.4	Certificate of Designations of Rights and Preferences of 8.50% Series B Fixed-to-Floating Rate Cumulative Redeemable Perpetual Preferred Stock, dated August 10, 2018 (incorporated by reference to Exhibit 3.1 to our Current Report on Form 8-K filed on August 10, 2018).
3.5	Amended and Restated Bylaws of CAI International, Inc. (incorporated by reference to Exhibit 3.1 to our Current Report on Form 8-K filed on March 10, 2009).
4.1*	Indenture, dated September 9, 2020, between CAL Funding IV Limited and Wilmington Trust, National Association (incorporated by reference to Exhibit 4.1 to our Current Report on Form 8-K filed on September 14, 2020).
4.2*	Series 2020-1 Supplement, dated September 9, 2020, to Indenture dated September 9, 2020, between CAL Funding IV Limited and Wilmington Trust, National Association (incorporated by reference to Exhibit 4.2 to our Current Report on Form 8-K filed on September 14, 2020).
31.1	Certification of principal executive officer and principal financial officer pursuant to Exchange Act Rule 13a-14(a)/15d-14(a) as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
32.1	Certification of principal executive officer and principal financial officer furnished pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
101	The following financial statements, formatted in XBRL: (i) Consolidated Balance Sheets as of September 30, 2020 and December 31, 2019, (ii) Consolidated Statements of Operations for the three and nine months ended September 30, 2020 and 2019, (iii) Consolidated Statements of Comprehensive Income for the three and nine months ended September 30, 2020 and 2019, (iv) Consolidated Statements of Stockholders' Equity for the three and nine months ended September 30, 2020 and 2019, (v) Consolidated Statements of Cash Flows for the nine months ended September 30, 2020 and 2019, and (vi) Notes to Unaudited Consolidated Financial Statements.
104	Cover Page Interactive Data File (embedded within the Inline XBRL document).

* Certain schedules have been omitted pursuant to Item 601(a)(5) of Regulation S-K under the Securities Exchange Act of 1934, as amended. The Company hereby undertakes to supplementally furnish copies of any omitted schedules to the Securities and Exchange Commission upon request.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

November 2, 2020

CAI International, Inc.
(Registrant)

/s/ TIMOTHY B. PAGE

Timothy B. Page
Executive Vice President, Interim President and Chief
Executive Officer
(Principal Executive and Financial Officer)

**CERTIFICATION OF PRINCIPAL EXECUTIVE OFFICER AND PRINCIPAL FINANCIAL OFFICER
PURSUANT TO
SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002**

I, Timothy B. Page, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of CAI International, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. I am responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 2, 2020

By: /s/ TIMOTHY B. PAGE

Timothy B. Page
Executive Vice President, Interim President and
Chief Executive Officer

**CERTIFICATION OF PRINCIPAL EXECUTIVE OFFICER AND PRINCIPAL FINANCIAL OFFICER
PURSUANT TO 18 U.S.C. SECTION 1350,
AS ADOPTED PURSUANT TO
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Quarterly Report of CAI International, Inc. (the "Company") on Form 10-Q for the period ended September 30, 2020 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Timothy B. Page, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that to my knowledge:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report presents, in all material respects, the financial condition and results of operations of the Company.

Date: November 2, 2020

By: /s/ TIMOTHY B. PAGE

Timothy B. Page
Executive Vice President, Interim President
and Chief Executive Officer
